

Lamasat Company

Audit Proposal 3 March 2025

Introduction

Lamasat Company

We are pleased to present our proposal for audit and review of the financial statements of **Lamasat Company** (the “Company”) for the year ending 31 December 2025. We appreciate your interest in our professional services and look forward to the opportunity of working with you. Our proposal describes our understanding of your needs and proposes how we can assist you in meeting your requirement.

Alzoman, Alfahad & Alhajjaj professional services is a member of LEA Global, which was founded in 1999 and is the second-largest international alliance in the world.

We feel that our firm is best equipped to respond to all of your service needs. Our strong local presence combined with the international strength of our affiliation of LEA Global will result in prompt effective responses to all of your local needs. We have a proven track record in delivering audits and advisory services to clients ranging from small and family-owned businesses to multi-national companies.

Our mission is to help our clients and excel our people. This mission requires an uncompromising commitment to high professional and technical quality and service excellence. Through the varied disciplines and expertise our firm possesses, both at the local and international levels, we believe that the quality of services we offer will exceed your expectations.

In this proposal, we have described the scope of the work that we propose and our team of professionals. We believe that we are well qualified to serve as the independent auditor of the Company. All the members of our team also share the same commitment of providing outstanding service to you.

Yours sincerely,

Alzoman, Alfahad & Alhajjaj professional services

Zaher Abdullah Alhajjaj

Partner

License N. (562)

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The background of the slide features a photograph of two men in traditional Saudi clothing, including white thobes and ghutra headwear with black agal. They are standing outdoors and shaking hands. The image is overlaid with a semi-transparent blue circle on the left and a large, stylized white number '01' on the right. The text 'Why Alzoman Alfahad and Alhajjaj Professional Services (A&Y)' is centered over the image.

01

Why Alzoman Alfahad and Alhajjaj Professional Services (A&Y)

About Alzoman, Alfahad and Alhajjaj Professional Services

Alzoman, Alfahad and Alhajjaj professional services (the “Firm”) was established in 2016 in the Kingdom of Saudi Arabia. The Firm has three Saudi partners who are licensed and public accountants, leading our professional services with the assistance of more than hundred professional employees. The Firm is among the 15 audit Firms in Saudi Arabia that are registered with the Capital Market Authority (CMA) and authorized to audit publicly listed companies, entities planning for IPO, CMA regulated Mutual Funds and Investment Companies.

We at Alzoman, Alfahad and Alhajjaj professional services believe in quality and professionalism in providing our services, alongside building a strategic relationship with our clients and partners. This was crowned by the approval of the Board of Directors of the Capital Market Authority in the Kingdom of Saudi Arabia to register our company with the Authority to conduct audit operations for entities subject to the Authority's supervision. This came after an extensive study and in-depth scrutiny of our business model and verification of our quality methodology.



3

Offices in Saudi Arabia



23+

Certified experts locally and globally



90

Specialized consultants



20+

Accounting, financial & administrative services



- **About LEA International**

- Alzoman, Alfahad and Alhajjaj professional services is a member of LEA Global, founded in 1999, which is the second largest international association in the world. It has established a high-quality alliance of 226 professional firms around the world, specializing in accounting, auditing, financial services, and professional consulting.



226
Firms globally



620 Offices in
110 countries



2300 Experts and
23000 consultants



A&Y Global Connectivity

ONE ORGANIZATION – GLOBALLY CONNECTED

LEA network member firms across the organization cooperate closely and comply with consistent operating principles and quality standards. That means local resources who understand your business, your local and international markets and the specifics of your industry, all backed by a truly global organization.

EXCEPTIONAL CLIENT SERVICE DELIVERY

Delivery of exceptional client services through our core values:



Punctuality.



Professionalism



Credibility



Honesty



Confidentiality



Continuous formation
and development of
a professional teams



Building close
partnerships with
our clients



Commitment to comply
with the requirements of
regulatory authorities

Delivery of exceptional client services means we deliver beyond client expectation and well before the timelines.



02

About A&Y

A&Y's Vision and Message

Vision:

Alzoman, Alfahad and Alhajjaj professional services to be one of the leading Saudi auditing and accounting firms, the highest quality and professionalism in serving its clients, and a center for training ambitious youth in the field of legal, accounting, auditing and tax services in the Kingdom of Saudi Arabia.

Message:

Providing our services in the field of internal and external auditing, zakat and tax, forensic accounting, and financial and administrative consulting through a distinguished team that works with high professionalism and performance that meets the aspirations of our clients, keeping in mind the improvement and development of their workflow to serve their commercial interests.

What we are Proud of

- ▶ Accomplishments and Recognition
- ▶ Founded in audit practice, built on specialist services
- ▶ Strong expertise across multiple lines of business
- ▶ Well qualified highly trained staff
- ▶ Diverse ethnic staff mix
- ▶ Saudization increasing beyond 50%
- ▶ Multiple language capabilities

Vision



Message



CORE VALUES



Quality

- We Invest
- We Grow



Relationship

- We care
- We share



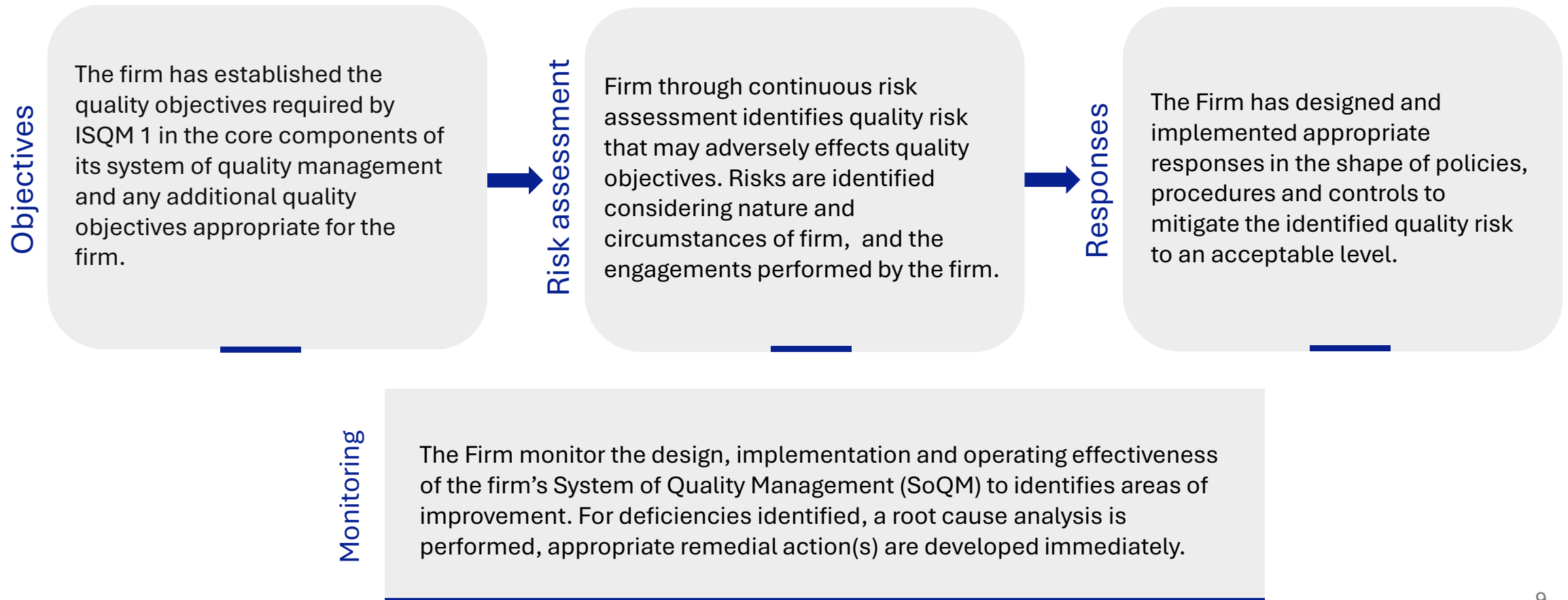
People

- We care
- We share
- We invest
- We grow

A&Y's System of Quality Management

A snapshot of the Firm's process to achieve its overall quality objectives, is provided in the diagram below.

For detailed information about the System of Quality Management and Firm's conclusion thereon, please refer to the Annual transparency report available on our Website.



Staff Matrix

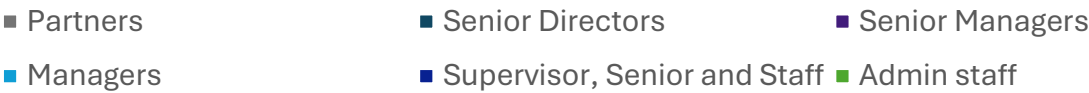
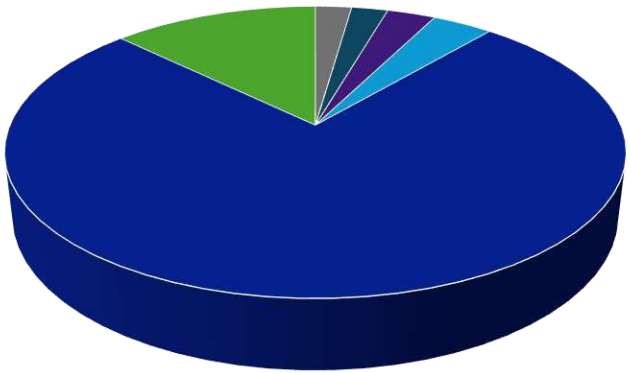
Total Staff

Position	Number
Partners	3
Senior Director	3
Senior Managers	4
Managers	6
Supervisors, Senior and Staff	97
Admin staff	17

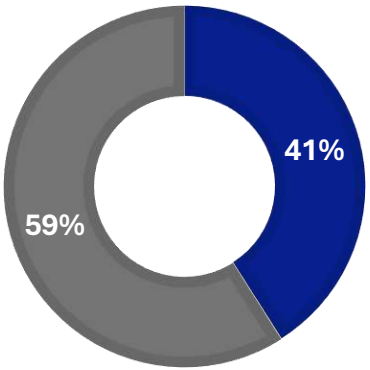
Level of Saudization

Saudi	Non-Saudi
53	77
41%	59%

STAFF MATRIX



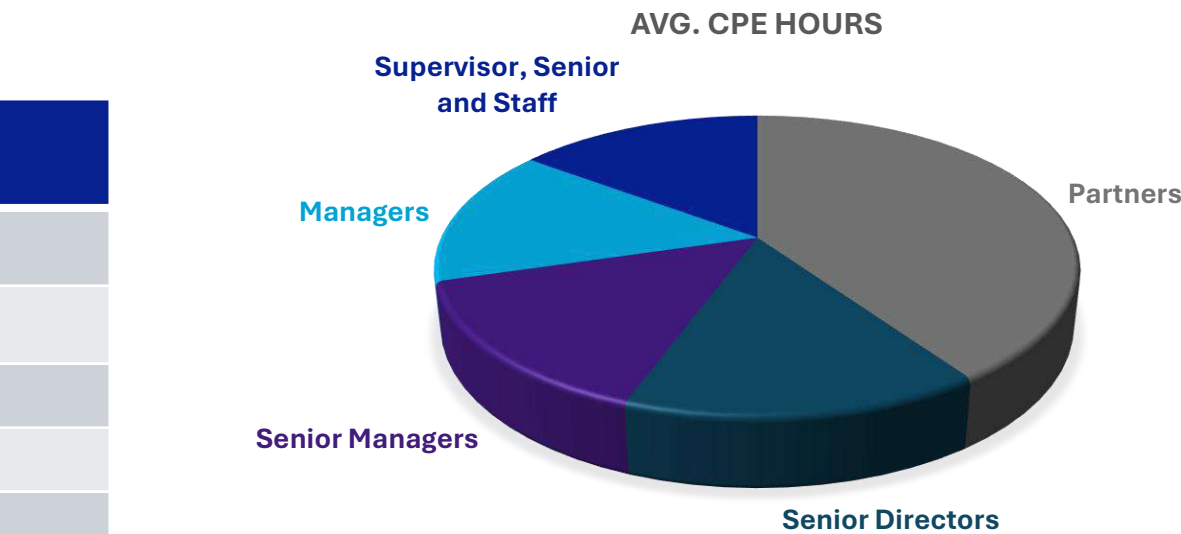
LEVEL OF SAUDIZATION



People Development and Growth

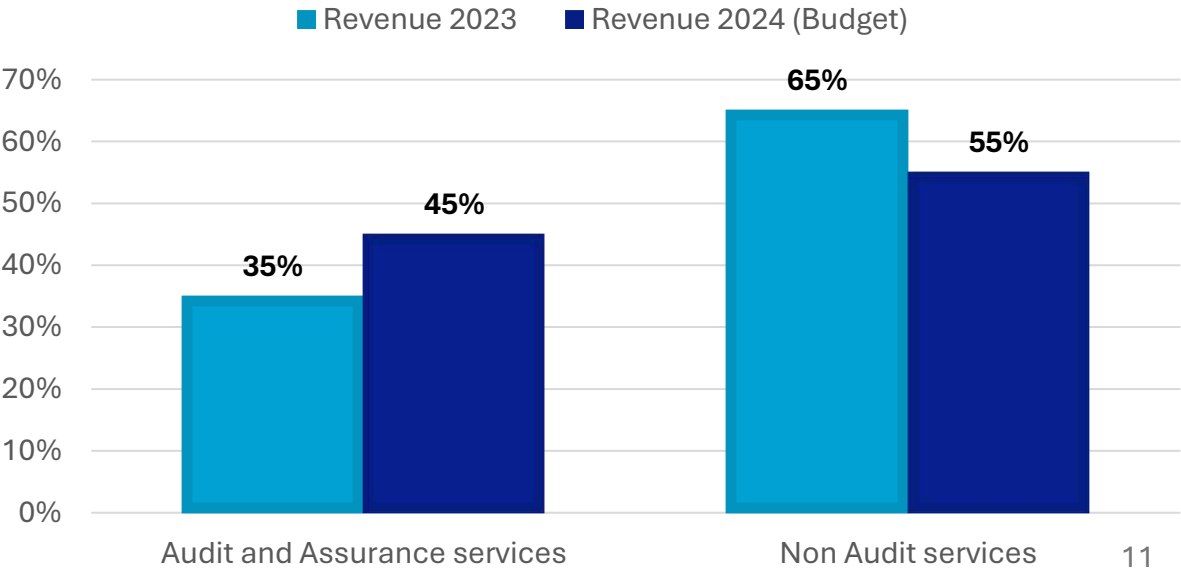
Mandatory CPE Hours

Position	Annual Average Hours
Partners	90
Senior Director	34
Senior Managers	33
Managers	33
Supervisors, Senior and Staff	33

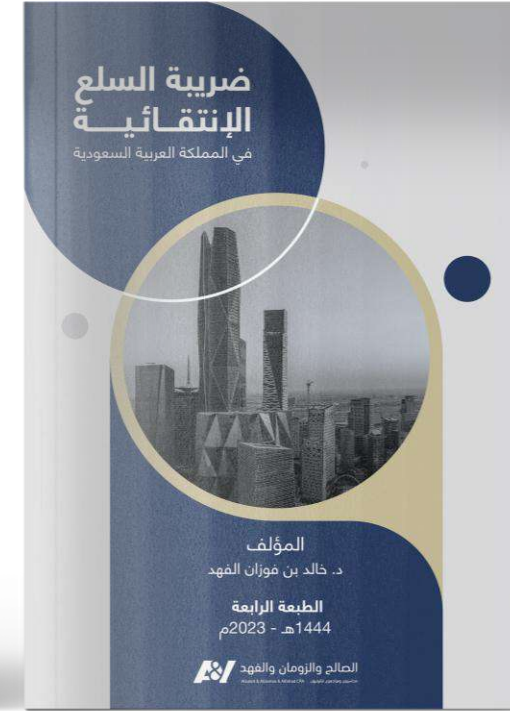
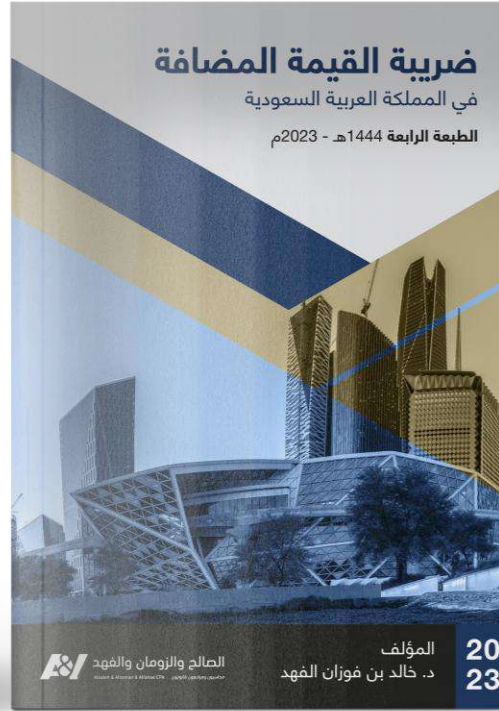
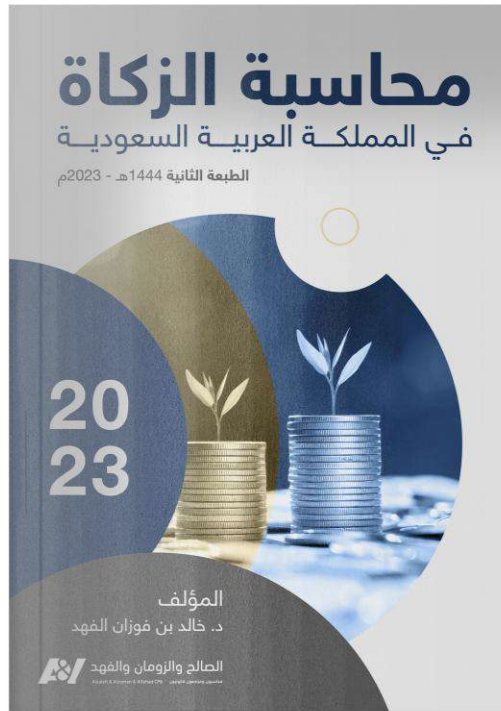


Business

Department	% of Revenues 2023	% of Revenues 2024 (Budget)
Audit and Assurance	35%	45%
Non-Audit services	65%	55%



Our Publications





03

Our Services

Our Services

01 | Audit & Assurance

- ▶ Financial Statement Audit
- ▶ Agreed-Upon Procedure (AUP) Engagement
- ▶ IFRS Convergence
- ▶ Local Content Services
- ▶ Cash to Accrual conversion
- ▶ Financial Statements Disclosure assessment services

02 | Zakat & Tax

- ▶ Withholding returns
- ▶ Income tax returns
- ▶ Zakat returns
- ▶ VAT refund as real estate developers
- ▶ VAT returns
- ▶ Tax and Zakat inspection
- ▶ Tax and Zakat planning
- ▶ Real estate transfer tax
- ▶ Tax and Zakat advisory
- ▶ Tax and Zakat objections

03 | Forensic Accounting

04 | Risk Management, Governance, Compliance and Business Continuity

Our Clients

CMA Regulated (listed) entities

Sr.No	Name of Entity	Services	Year
1	Saudi Vitrified Clay Pipe Co.	Audit and Review of financial statements	2024
2	Meyar Company	Audit and Review of financial statements	2024
3	National Environmental Recycling Company (TADWEER)	Audit and Review of financial statements	2024
4	Nama Chemical Company	Audit and Review of financial statements	2024
5	Jazan for development and Investment Company	Audit and Review of financial statements	2024
6	Food Gate Company	Audit and Review of financial statements	2024
7	Intelligent Oud Company for Trading	Audit and Review of financial statements	2024
8	TAQAT Mineral Trading Company	Audit and Review of financial statements	2024
9	International Human Resources Company	Audit and Review of financial statements	2024
10	Funds Managed by ANB Capital	Audit and Review of financial statements	2024
11	Funds Managed by Osool and Bakheet	Audit and Review of financial statements	2024
12	Funds Managed by Adeem Capital	Audit and Review of financial statements	2024

Governmental entities

Sr.No	Name of Entity	Services	Year
1	Saudi ports authority "MAWANI"	Annual Audit	2023
2	National Water Efficiency and Conservation Center "MAEE"	Annual Audit	2022
3	National Institute for the Empowerment of Persons Development (NIEPD)	Annual Audit	2023
4	Saudi Industrial Development (SIDC)	Annual Audit	2023
5	National Development fund	Annual Audit	2023
6	Saudi Red Center Authority	Tax Services	2021-2023
7	General Organization for Social insurance	Tax Services	2021-2024
8	Saudi Authority for Accredited Valuers	Tax Services	2022
9	Saudi authority for industrial cities and technology zones.	Tax Services	2021-2024
10	Ministry of industrial and mineral resources.	Tax Services	2023

Other Clients



Other Clients





04

LEADERS OF A&Y

Managing Partners

Alzoman, Alfahad and Alhajjaj professional services is managed by group of partners with extensive and diverse experience in various sectors. They were carefully selected to achieve integration and synergy to achieve the Firm's main objectives, which are based on the highest levels of quality, best scientific, practical, and global practices.

**Yasser Zoman Alzoman
Partner**



- Holds the Saudi Origination of Certified Public Accountants (SOCPA), License No. (532)
- Holds a bankruptcy trustee license from the Bankruptcy committee, License No. (141079)
- Holds a Bachelor degree in Accounting from Qassim University and an MBA from Aston University, UK
- Partner and responsible for liquidation operations (rejected and judicial)
- Practical experience more than 10 years, during which he worked as a financial auditor in the Saudi Industrial Development Fund (SIDF) for a period of 7 years, during which he acquired extensive financial and auditing experience and industrial knowledge at the level of the Kingdom, including the petrochemical industry, food industries, building and construction materials industry, financing small and medium enterprises, and other light industries.
- Worked as Chief Financial Officer for several companies in the private sector for 3 years in the real estate sector, construction and iron industry, through which he gained experience in financial management.
- Member of the Board of Directors at Watani Iron Steel Co.
- Member of the Board of Directors at Sure Global Tech Co.

**Dr. Khaled Fauzan Alfahad
Partner**



- Holds the Saudi Origination of Certified Public Accountants (SOCPA), License No. (792)
- Holds a bankruptcy trustee license from the Bankruptcy committee, License No. (144015)
- PhD in Accounting and MSc in Accounting & Finance from University of Southampton, UK
- Holds CertIPSAS, CAT, VAT Specialist.
- Experience in management, consulting and finding solutions for many companies, agencies, and government and private agencies for more than 10 years. These experiences varied between financial Management and cost accounting, in addition to leading transformation change and commitment projects, especially in the areas of zakat and taxes. He has authored several books and scientific materials in the value-added tax, excise goods tax, and zakat accounting in the Kingdom of Saudi Arabia.
- Worked as a financial manager and consultant in many companies and public and private entities and was appointed by royal order to the membership of committees for the settlement of tax disputes.
- Participated and chaired many councils, committees and teams in the Saudi Authority for Audit and Accounting, such as membership of the Performance Quality Committee and chairmanship of the Examination Committee and the Reporting Committee.
- Worked as General Manager in the Saudi Andersen Company for Zakat and Tax Works.

**Zaher Abdullah Al-Hjjaj
Partner**



- Holds the Saudi Origination of Certified Public Accountants (SOCPA), License No. (562)
- He is CMA license holder and dealing with Listed clients.
- Zaher Al Hajjaj has more than 10 years of combined experience in consulting & advisory and audit services.
- He has led teams through planning, execution and conclusion stages of varied special nature engagements, statutory audits, internal audit assignments, validation of financial reporting packages and other advisory services for leading clients.
- He has major expertise in financial sector such as Bank, Insurance Companies Funds and financial institutions.
- He worked as a Signing Partner in PKF AlBassam & Co for 5 years.
- He also manages to review various engagements in wide range of industries including Financial institutions, Healthcare, Education, Hospitality, Entertainment, Contracting, Investment, Manufacturing and Trading.
- Member of the board of directors at View United Real Estate Development Co.

LEADERS



**Senior Director
Tarique Momin**

- Tarique Momin is a Senior Director at A&Y. Prior to joining the Firm in April 2023, he spent over 17 years at Ernst & Young (EY) Saudi Arabia- Assurance Services and 5 years with Deloitte and Touche and other Auditing firms in India.
- He is a member of the Institute of Chartered Accountants of India and holds a Bachelor Degree in Accounting & Auditing from the University of Pune, India.
- At EY Saudi, he was Associate Partner for three years and worked at managerial ranks for over 10 years.
- He was Office Technical Executive at EY Riyadh and was also a Director in Professional Practice Group at EY and was involved on various complex accounting, IFRS and auditing matters for consultations. He occupies a similar role at A&Y.
- He is member of Quality and Risk Management Committee and Technical Committee at the Firm. He is Operations Leader for Assurance practice at the Firm
- He has auditing experience in a wide range of sectors including banking and capital markets, insurance, retail and consumer, manufacturing, power and utility, construction, real estate and healthcare, technology and telecommunications, fintech, finance companies and services firms etc.
- He handled audits of certain key accounts of EY Saudi Arabia and was Engagement Leader on Saudi Arabian Audits of certain EY Global Priority Accounts. Major clients include:

- | | |
|-------------------------------------|--|
| 1.ACWA Power International | 8.Sanad for Co operative Insurance |
| 2.Jubail Water and Electricity Co. | 9.SAMBA Financial Group |
| 3.American Express Saudi Arabia | 10.Riyad Bank |
| 4.Public Telecom Co. (Bravo) | 11.HSBC Saudi Arabia Funds |
| 5.Fawaz Abdulaziz Al Hokair Group | 12.Emirates NBD, KSA Branch |
| 6.Namou Capital equity funds KSA | 13.Industrial Commercial Bank of China- Branch |
| 7.AIAhlia Co-operative Insurance Co | |



**Senior Director
Wajahat Khan**

- Wajahat Khan is Senior Director at A&Y. Prior to joining the Firm, he was Associate Partner at EY Riyadh, Saudi Arabia during the period 2015-2021
- He is a qualified Chartered Accountant from Toronto, Canada and a CPA from Delaware, USA with Certified Internal Audit (CIA) certification and an MBA degree.
- He has over 25 years of experience in providing audit and related assurance services to a wide range of international clients from North America, Europe, the Middle East and the Kingdom of Saudi Arabia.
- He served as a senior consultant in the internal audit function of CIBC (one of the largest five banks in Canada) at its Toronto head office during 2015.
- He served EY UKI practice as an Audit Director at its Dublin office during the period 2005-2015 and gained valuable auditing experience with a focus on large European clients.
- He served Deloitte in its Cayman Islands practice as an Audit Manager during the period 2002-2005. Audited offshore banks, funds and SPVs.
- He has auditing experience in a wide range of sectors including Private/Investment banking, Wealth & Asset management including listed funds and private equity funds, Heavy construction projects, Airport development and operations, Waste management, Real Estate, Manufacturing, Retail, Trading, Healthcare, Consulting, Technology, Hospitality, Education. Major clients include:

- | | |
|----------------------------------|---|
| 1.Kingdom Hospital | 8.Madinah Airport development project by Al-Rajhi Group |
| 2.Siemens in KSA | 9.Riyadh Metro Consortium |
| 3.Hitachi in KSA | 10.Schneider in KSA |
| 4.MAN/GLG group of Hedge funds | 11.Saudi Telecom Company |
| 5.Al-Awal Bank KSA funds | 12.Al-Rajhi Group |
| 6.Namou Capital equity funds KSA | |
| 7.Al-Hokair Group. | |



**Senior Director
Housam Halawa**

- Housam Halawa is a Senior Director at A&Y. Prior to joining the Firm, he spent over 29 years at PricewaterhouseCoopers (PWC) Saudi Arabia- Assurance Services.
- He is a US Certified Public Accountant (CPA) and a Certified Internal Auditor (CIA) and holds a Bachelor Degree in Accounting from King Saud University and Masters Degree in Accounting from West Texas A&M University, Texas, USA.
- He has auditing experience in a wide range of sectors including construction, real estate, banking and capital markets, retail and consumer, manufacturing, healthcare, and governmental entities.
- He handled audits of certain key accounts of PWC including IT companies such as DELL and CISCO.
- He was involved in the technical review of variety of financial statements and other deliverables.
- He was a member of the Regulation and Legal Committee and the SOCPA Standards Committee in PWC.

- | | |
|---------------------------------------|--|
| 1.Aramex Saudi Arabia | 9.Saudi Company for Hardware |
| 2.Mitsubishi Corporation | 10.National Shipping Company of Saudi Arabia |
| 3.Al Dara Hospital and Medical Center | 11.Al Bilad Bank |
| 4.Multi-Brands for Trading Company | 12.Al-Bilad Investment Company and Funds |
| 5.Saudi American Glass Company | 13.Rajhi Mutual Funds |
| 6.Dallah Healthcare Holding Company | 14.Kudu for Food and Catering |
| 7.Public Pension Agency | 15.Water and Electricity Company |
| 8.Saudi Research and Marketing Group | |

Audit Managers



Youssef Orban

Youssef Orban is a senior manager at A&Y. He joined recently in the firm, he spent more than 20 years in audit and assurance services at MAZARS Egypt & BDO KSA and PKF KSA, and has been practicing the profession for more than 20 years.

He is a member of the Egyptian Society of Accountants and Auditors and the Egyptian Tax Association.

He is registered in the register of legal accountants in the Arab Republic of Egypt “for joint stock companies”.

He holds a bachelor’s degree in accounting and auditing from Cairo University, and a DIPIFRS (diploma in international financial reporting Standards)from UK-ACCA.



Mohamed Mohamedy

Mohamed Mohamedy is a Senior Manager at A&Y. Prior to joining the Firm in March 2022, he spent over 15 years at KPMG Egypt Assurance Services.

He is a fellow member of the Egyptian Society of Accountants and Auditors and holds a bachelor’s degree in accounting & Auditing from Cairo University.

At KPMG Egypt, he was Associate Partner for three years and worked at managerial ranks for over 7 years.

He was also a Manager in Professional Practice Group at KPMG Egypt and was involved on various complex accounting, IFRS and auditing matters for consultations.



Mohamed Ibrahim

Mohamed is an Audit Manager at, A&Y. Muhammad Ibrahim has over 17 years of experience in field of external auditing in Egypt and Saudi Arabia, which include audit, assurance and other financial services related to multinational, private and public service companies.

He is a US Certified Public Accountant (CPA).

He has auditing experience in a wide range of sectors including construction, real estate, Clubs, retail and consumer, manufacturing, healthcare, and governmental entities.



Ahmed Moussa

Ahmed Moussa is a senior manager at A&Y. Before joining the firm in early December 2024, he spent more than 19 years in audit and assurance services at PKF Al Bassam & Co. for 7 Years and Deloitte, Grant Thornton Egypt and has been practicing the profession for more than 19 years.

He is a fellow of the Egyptian Society of Accountants and Auditors and the Egyptian Tax Association.

He is authorized chartered accountant by Ministry of Finance in Egypt “for joint stock companies”.

He holds a bachelor’s degree in accounting and auditing from Ain Shams University.



Ahmed Abdelghany

Ahmed Abdelghany is an Audit Manager at A&Y. Prior to joining the Firm, he spent over 4 years at Mazars KSA Assurance Services. And over 10 year in Accountability State Authority in Egypt (the highest audit authority in Egypt). He is a member of UK- ACCA (the Association of Chartered Certified Accountants). He is US-CMA (Certified management Accountant). He has a DIPIFRS (diploma in international financial reporting Standards)from UK-ACCA. He has auditing experience in a wide range of sectors including Construction, Real-Estate Funds, Retail and Consumer, Manufacturing and Technology .

Managers - Other departments



Magda Hussain
Senior Manager - Advisory

Magda has over 20 years of professional experience. Prior to joining A&Y, Magda was a Senior Manager in the Deal Advisory – Transaction Services department at KPMG Egypt. She has managed large-scale advisory engagements to have wide range of experience in the financial due diligence service in various fields including but not limited to Real-Estate, Investment Properties, Pharmaceuticals, FMCG, Retail, FinTech, Financial Services, Oil & Gas, Education and Industrial Markets. Her work concentrated over Egypt and Middle East.

Magda's advisory exposure involves IPO advisory services at UK and Dubai, post and pre-deal due diligences, completion accounts and SPA support. Those services were provided to reputable funds and corporate clients in Europe, USA and the middle east.

Magda has BA. Of Commerce – Accounting from Ain Shams University. She is a member of the Institute of Management Accountants (CMA holder), in addition to Egyptian Society of Accountants and Auditors (ESAA). Magda is authorized chartered accountant by the Egyptian Ministry of Finance.



Dr. Meshal Aldaham
Consultant - Advisory

Assistant Professor of Accounting with experience in teaching, training, and research related to Mergers and Acquisitions (M&As), Tax Avoidance, Auditing, Brand capital, U.S. Firm's Behavior, and Cost Accounting.

Meshal has over 11 years of professional experience in accounting field in general.

Meshal's main focuses on consultations related to zakat, value-added tax, income taxes, and withholding taxes to clients, and providing accounting studies that include cost behavior of companies, corporate tax structure, mergers and acquisitions of companies, and valuation of corporate brands.

Furthermore; Meshal has Contributed to the publication of three papers on tax avoidance, audit pricing, and cost behavior, for mergers and acquisitions activities in the United States of America.

Meshal has over 2 years in the field of consultations that addresses accounting issues, corporate governance and organizations in the public and private sectors.



Mohamed Atef
Senior Manager – Zakat and Tax

A certified accountant in Egypt - a member of the Egyptian Tax Association - holds an average of the Egyptian Association of Accountants and Auditors.

Mohamed has Bachelors of Commerce – Accounting from Banha University. He is a Member of Egyptian Tax Society and authorized chartered accountant by Ministry of Finance.

Mohamed has over 10 years of experience in the field of TAX in KPMG Egypt and Mazars Egypt and middle east. He has long experience of consultations which included Tax compliance, tax returns, zakat and income tax returns related to Multinational, National and local companies. He has experience in consulting & advisory and has appeared before appeal committee.



05

SERVICES DELIVERY

Objective of the Company and A&Y capabilities



The Company Objectives

- ▶ External audits carried out to high professional standards.
- ▶ Good professional co-operation between auditors, management and those charged with governance.
- ▶ Financial statements which stand up to scrutiny by the shareholders and regulators.
- ▶ Independent and objective feedback on internal controls covered with the external audit scope.



A&Y Value-Added Services

- ▶ Our team is experienced across various sectors. We audit and have audited a number of large entities in Saudi Arabia.
- ▶ Our external audits are regularly inspected by Firm's Internal Quality teams and Saudi regulators to ensure standards are appropriate.
- ▶ We will provide regular feedback on audit and control issues during the audit, and formal reporting at the conclusion of our work.
- ▶ We are experienced at project managing complex audits and interfacing with senior client management to avoid surprises.



Benefit for the Company

- ▶ Professional services delivered accurately and on time.
- ▶ Independent advice on financial statement preparation and associated controls.
- ▶ Early warning of audit issues leading to timely resolution.
- ▶ Discussion with Audit Committees on new standards and emerging industry trends.

A&Y methodology for Audit

On appointment, our senior team would engage with the Company management to establish expectations and document these in agreed audit protocols. We would regular meet with you and assess performance against these protocols, thus ensuring we meet your expectations and that no surprises result.

Our audits typically follow this phased approach for each audit:



Phase I - Fact Gathering and Analysis

- ▶ Meet with your key personnel to confirm our understanding of the financial statements and agree the information gathering process.
- ▶ Co-ordinate with internal audit.
- ▶ Request financial data or any additional information necessary to understand The Company's accounts, business and regulatory specifics.
- ▶ Performing preliminary analytical review procedures.
- ▶ Assessing the control environment.
- ▶ Gather information about the business processes, the IT environment and the design of the internal control system.
- ▶ Set the materiality limits.



Phase II - Assessment of audit risk

- ▶ Identify risks to the financial statements from the information gathered and materiality set in Phase 1.
- ▶ Consider any industry specific risks.
- ▶ Consider any assumed risks – we always assume a revenue recognition and management overrides are risks.
- ▶ Consider going concern risks.



Phase III - Audit planning

- ▶ Establish the audit testing linked to the assessment of risks. Testing is either controls based supplemented by limited substantive tests, or wholly substantive using higher sample sizes
- ▶ Carry out an assessment of IT general controls.
- ▶ Preparation of staff plan, task plan and timeline.
- ▶ Communicate audit plan to management and those charged with governance (usually the Audit Committee).

A&Y methodology for Audit



Phase IV - Audit execution

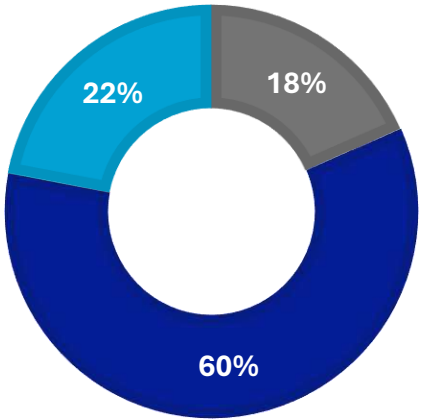
- ▶ Carry out the detailed audit testing, usually divided into interim testing of controls before year end, with final controls testing and substantive testing at final.
- ▶ Where exception are discovered, assess the effect on the nature and timing and extent of planning work.
- ▶ Record adjusted and unadjusted misstatements.
- ▶ Record deficiencies in internal controls.
- ▶ Discuss misstatements and identified internal controls issues with management as they arise.
- ▶ Review financial statements for compliance with framework, arithmetic accuracy, and agreement to underlying books of account.
- ▶ Draft the audit report including key audit matters.
- ▶ Hold close out meeting with management.
- ▶ Attend Audit Committee and discuss financial statement and audit report.
- ▶ Brief Audit Committee on control issues.
- ▶ Sign the audit report.
- ▶ Present a formal controls letter to management for comment and issue agreed content to Audit Committee.
- ▶ Hold audit debrief with management.



Phase V - Audit reporting

PHASES OF AUDIT

■ Planning and Risk ■ Execution ■ Reporting



Phases	Estimated hours	
	Audit	Review
Planning and Risk	115	35
Execution	230	75
Reporting	115	35
Total Estimated Hours	480	145



06

SCOPE OF WORK AND FEE

Scope of engagement

01

Audit of the financial statements of Lamasat Company for the year ending 31 December 2025 prepared in accordance with International Financial Reporting Standards (IFRS) that is endorsed in the Kingdom of Saudi Arabia.

02

Limited Review of the condensed interim financial statements of Lamasat company for semi-annual 30 June 2025 prepared in accordance with International Accounting Standard 34 - "Interim Financial Reporting" ("IAS 34") that is endorsed in the Kingdom of Saudi Arabia.

03

Review and filing of Zakat Return of Lamasat Company for the year 2025.

Key deliverables

- Discuss with Management a comprehensive project for a delivery of Audit.
- Updated client assistance schedule.
- Draft audit opinion on Financial Statements.
- Management representation letter form.
- Summary of unadjusted audit differences.
- Issue management letter points, if any.
- Signed Audit opinion.
- Service improvement plan.

Timeline (Annual Audit)

Key timings for audit stages				
Stage	Two weeks (before year end)	Four weeks	Two weeks	Two days
Appointment	Audit Planning to commence immediately upon appointment			
Planning				
Field work-Execution		After obtaining 70% of initial requirements		
Discussion over observations			During completion stage including deliverables	
Draft audit report				
Issue signed audit report				Subject to approval of the FS from the designated authority

Timeline (Limited Review)

Key timings for review stages				
Stage	One week (before review)	Tow weeks	One week	Two days
Appointment	Review Planning			
Planning				
Field work-Execution		After obtaining 70% of initial requirements		
Discussion over observations			During completion stage including deliverables	
Draft review report				
Issue signed review report				Subject to approval of the FS from the designated authority

Fees

Our professional fees reflect the quality we provide to you through our work and our dedication to doing things the right way with quality and integrity and without shortcuts.

We are year-round professional service providers, and our team is always available to share their perspective on any pressing issue or address a question or concern. Our specialists are available to discuss any matters of concern, especially as you are trying to understand various issues. Our fees include routine conversations and research and consultation services with respect to accounting and audit matters. We consider the cost of consultations that do not require significant research or follow-up to be part of our commitment to client service excellence.

Changes in accounting principles, system implementations, and changes in client deliverables will be out of the normal scope, and fees will be negotiated before starting the work. If the scope of work changes drastically, we will discuss the revised scope with you in advance and mutually agree to any changes in the scope of services and will provide an estimate of the fees associated with the scope change.

Client acceptance procedures

Our high standards and reputation for quality and integrity depend in large part on the entities with which we are associated. Our acceptance of an audit engagement is subject to satisfactory completion of our confidential client acceptance procedures, which include checking our independence issues and other conflicts of interest.

Our approach is structured to provide you the outstanding services you expect. Our fee estimates are based on our strong desire to serve you, our understanding of the risks inherent in your business, and the estimated effort and input associated with our services.

Scope of work	Amount (SAR)
Audit of the financial statements of Lamasat Company for the year ending 31 December 2025 prepared as per IFRS that are endorsed in Saudi Arabia.	145,000
Limited Review of the condensed interim financial statements of Lamasat company for semi-annual financial statements for six months period ended 30 June 2025	45,000
Review and filing of Zakat Return of Lamasat Company for the year 2025.	8,000
Total	198,000

- Out of pocket expenses, if any, would be billed on Actual basis after being discussed with management.
- Applicable VAT will be charged on top of the proposed fees.
- Our scope does not include any group reporting to Parent Company's auditors.

Billing milestone	Amount
Upon signing Engagement letter	50%
Upon issuing draft audit/review report	50%

Zaher Al-Hajjaj

✉ Zalhjjaj@ay-cpa.sa

☎ 0500688613

Dr.Khaled Fawzan Alfahad

✉ Drkalfahad@ay-cpa.sa

☎ 0532333249

Yasser Zoman Alzoman

✉ Yalzoman@ay-cpa.sa

☎ 0554001114

Riyadh – Main Branch

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Riyadh 13326, Box 6499. Phone: 00966920018802

Jeddah

Al Madinah Al Munawwarah Road Alsalama District
Alhomaiddhi Tower

Al Khobar

Al FardanTower, 11th Floor, Prince Turki Street, Al Khobar

This proposal is solely for the use of Client personnel and is in all respect subject to negotiation, agreement, and signing of a specific engagement letter or contracts. This proposal as a whole or part of it can not be circulated or quoted outside client organization, without our written approval.

Staff describe in this proposal may be substituted by similar level incase of non-availability.

Our Website: AY-CPA.SA

Thank you



الزومان والفهد والحجاج

Alzoman, Alfahad & Alhajjaj Professional Services للاستشارات المهنية



920018802



info@ay-cpa.sa



ay-cpa.sa

Strictly Private And Confidential

PROPOSAL TO PROVIDE PROFESSIONAL SERVICES

Submitted To:

LAMASAT COMPANY

Kingdom of Saudi Arabia

March 2025

**Now,
for tomorrow**

Murch 3, 2025

To the Audit Committee

Lamasat Company
Saudi Arabia

Subject: Proposal to provide statutory audit service for the year ending December 31, 2025

With reference to your request to provide statutory audit and review services for **Lamasat Company (the "Company")** for the financial year ending December 31, 2025, we thank you for your request and we are pleased to present our proposal to provide the Company with the requested services. We are confident that this proposal will show that our Firm is the best placed to meet and exceed your expectations on this assignment.

Our proposal will illustrate our experience and qualifications and introduce to you the members of the team that we have formed for this assignment. We will demonstrate the experience of our team in serving similar operations and the substantial experience of our team in similar industry.

We trust that with this proposal we have demonstrated a thorough understanding of your requirements and our professional approach to meet those requirements. We are delighted to have been given the opportunity to prepare this proposal and look forward to receiving your approval to begin this engagement.

If you have any questions or require further information in respect of our response to your Request for Proposal ("RFP"), please do not hesitate to contact the undersigned at +966 11 835 1606.

Yours faithfully,

BAKER TILLY


Majed Al Nemer

Partner





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Executive Summary

This section provides a high-level overview of your agenda, our methodology and time frame to achieve the desired objectives.

Executive Summary



Background

The company's activities include providing women's beauty services, selling goods and products related to cosmetics, selling products through online platforms, offering personal care services, and providing photography and editing services.

Company History

Lamsat Company (the Company or the Issuer) was established as a Limited Liability Company under the name Lamsat Limited Company with Commercial Registration No. (7001519813) dated 02/09/1427H (corresponding to 25/09/2006) in Al-Madinah Al-Munawwarah.

Your Objectives

- You require statutory audit service of the annual financial statements of the Company the year ending December 31, 2025.
 - Review service of the quarterly financial information for the periods ending 30 June 2025.
 - To identify a suitable and qualified service provider recognized globally.
 - Provide independent, professional audit opinion on the Company's financial statements.
-

Team Combination

- A highly experienced team that provides an optimal mix of expertise;
 - Access to regional and international network of management, financial, economic and market experts.
-

Methodology

- A concise and focused approach based on the vast experience of our Assurance Team and Baker Tilly International Guidelines.
-

Proposed Compensation

- Our fees are based on time occupied and expenses incurred, having regard to the degree of responsibility and skills involved, and we have given priority to strengthen relationship on a long-term basis.
-

Understanding Of Assignment

This section details information about the assignment and outlines your requirements as well as key objectives.



Your requirements

As per your request, Baker Tilly will provide audit of Company's the financial statements services for the year ending December 31, 2025, Review service of the quarterly financial information for the periods ending 30 June 2025.

Understanding of Assignment

Our Understanding

As per the requirements stated above, our scope of work would include the following:

- Audit of statutory financial statements of the Company for the year ending December 31, 2025.
- Review of the interim condensed financial information for the periods ending 30 June 2025.
- Our reports shall be in Arabic and English languages as required.

Scope Of Work

This section covers an overview of our detailed scope of Work.

Scope Of Work



Statutory Audit of Annual Financial Statements

The objective of our audits of the entity's financial statements is to express an opinion on the fair presentation of the entity's financial position, financial performance and cash flows, as a whole, for the financial year in accordance with the International Financial Reporting Standards (IFRS) as adopted in the Kingdom of Saudi Arabia and other standards and pronouncements issued by the Saudi Organization of Certified Public Accountants.

We will conduct our audit in accordance with the International Standards on Auditing (ISAs) as adopted in the Kingdom of Saudi Arabia . Those Standards require that we comply with ethical requirements, plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

Our audit will include examinations, on a test basis, of the documents, vouchers and books of accounts. It will include examination of the proper recording of transactions and the compliance of the entity with the Saudi laws governing the preparation and filing of the statutory financial statements. Our audit will include the full set of financial documents and we preserve the right to review any document or record that can help us in the completion of our engagement. We also retain the right of direct contact with all employees when necessary. Our audit will include other tests and audit procedures that we determine to be necessary in the circumstances.

As part of our work, we will provide you with management letter of our findings and observations on the internal accounting control system and recommendations to enhance the efficiency and effectiveness.

We expect that your employees will provide the necessary help including the preparation of schedules and analyses necessary for the audit.

As per the regulations, we shall file the audited financial statements in the Qawaem system of the Ministry of Commerce and Investment.

Scope Of Work



Review report on the consolidated interim financial statements

The objective of our reviews of the Company's interim financial Information is to conclude whether anything has come to our attention that causes us to believe that the condensed consolidated interim financial statements are not prepared in all material respects in accordance with International Accounting Standard 34, "Interim Financial Reporting" ("IAS 34") as adopted in the Kingdom of Saudi Arabia.

Our reviews of interim financial information will be conducted in accordance to the International Standards on Auditing (ISAs) applicable to review of interim financial information, ISRE 2400 and ISRE 2410, as adopted in the Kingdom of Saudi Arabia.

A review of the interim financial statements consists of making inquiries, primarily to persons responsible for financial and accounting matters, and applying analytical and other review procedures.

A review is substantially less in scope than an audit conducted in accordance with the International Standards on Auditing as adopted in the Kingdom of Saudi Arabia, and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified through audit procedures. Accordingly, we do not express an audit opinion.

We expect that your employees will provide the necessary help including the preparation of schedules and analyses necessary for the audit.



Scope Of Work

Group Audit Requirements (If any)

As per ISA 600 “Special Considerations - Audits of Group Financial Statements”, our acceptance of this assignment is subject to enabling us to participate in the audit of the components of the Group (including non- group components as defined by ISA 600). Accordingly, our audit plan shall include specific required audit procedures including, but not limited to, providing group instructions to the components’ auditors and the review of their work.

We draw your attention to the requirement that all associates’ financial statements should be prepared under the same framework (i.e., full IFRS or IFRS for SMEs as applicable).

Baker Tilly Profile

This section represents our proposition in providing quality services by applying the right combination of experience, approach and team. It also highlights our capability statement and our Services Sectors.



Mission

The mission of Baker Tilly is to deliver, with integrity and objectivity, superior independent accounting, assurance, tax and specialist business advice to clients through best resources and relationships.

Vision



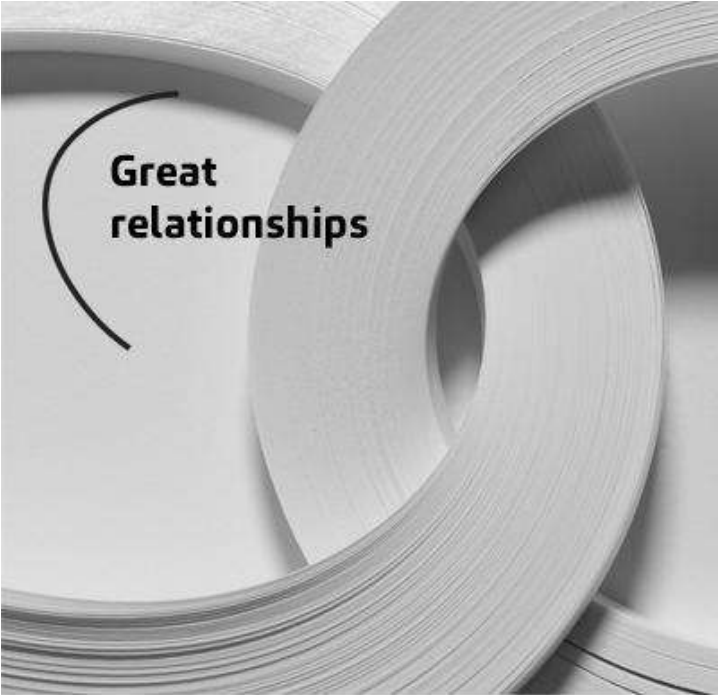
To be widely recognized as independent accounting firm serving leading national organizations.

This recognition will reflect the quality, broad intellectual capabilities, depth of talent, specialized industry expertise, integrity and stature of our firm.

Collaboration will enable our firm to prosper with a unique, sustainable competitive advantage in our market.



**Now,
for tomorrow**



**Great
relationships**



**Great
conversations**



**Great
futures**

Now,
for tomorrow

For our clients



We create meaningful experiences with our clients to solve their most pressing problems and seize new opportunities.

Our relationships with clients are genuine. We understand their world today and provide insights that shape their tomorrow.

Network members collaborate seamlessly to serve our clients across the globe.



Now,
for tomorrow

**For our
people**



Our profession is dynamic and our network and firms are innovative and growing. This gives team members rewarding opportunities at every stage of their career.



Now,
for tomorrow



For our communities

We are vested in the communities where we live and work, making a difference for future generations.

Now,
for tomorrow

For our profession



We share our profession through leadership roles in key organisations.

Our network's global influence makes us outstanding advocates for our profession.



Now, for tomorrow

An introduction to
Baker Tilly International



Baker Tilly International

We are proud to be a member of the Baker Tilly network, a global network of independent accounting and business advisory firms, whose member firms share our dedication to exceptional client service.

The international network gives us significant global reach in addition to our substantial national presence. We collaborate to leverage our skills, resources and local expertise to help our clients grow locally, nationally and globally.



Now, for tomorrow



Translating your ambitions into new markets

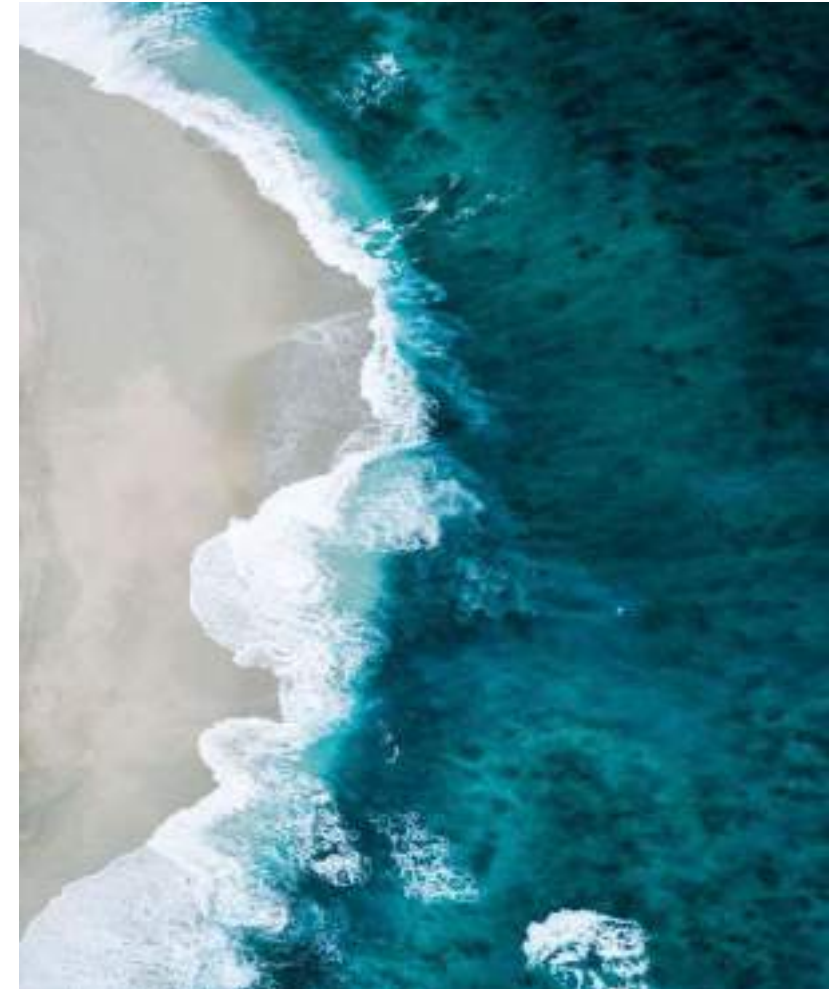
- **Global reach** and **local knowledge**
 - Language skills
 - Large enough to meet your needs and able to maintain personal relationships
- **Single point of contact**
- Hands on approach with effective **project management, transparency** and **accountability**



Why choose us?

- A **team** approach with **strong relationships**
 - Help us to overcome time and cross border complexities to deliver a quality service to you
 - We operate globally as one team
- Not just **technical expertise**
 - We apply your knowledge to the benefit of your business
- **Tailored solutions** to a diverse range of international challenges

- ❑ Baker Tilly JFC (referred to as “Baker Tilly” and the “Group”), is a firm of International Financial Experts and a premier independent member of Baker Tilly International
- ❑ Baker Tilly operates through fifteen offices in UAE, Oman, Saudi Arabia, Bahrain & Qatar that are served by multicultural partners from various parts of the globe.
- ❑ The firm has grown multifold in the last 30 years under a clear strategic vision.
- ❑ A strong foundation, a dream to grow, a commitment to quality, exceptional client service, technical expertise and above all an international perspective has brought us where we are today.
- ❑ Baker Tilly has a strong presence in niche sectors of practice which include Education, Hospitality, Healthcare, Logistics & Supply Chain Management and Industrial Projects.
- ❑ Our team of over 400 professionals through their widespread knowledge and candour; fosters an enthusiasm for success and have a widespread experience of providing professional services in the Middle East, catering to over 2,000 individual and corporate clients.



Baker Tilly in the GCC

Baker Tilly in GCC								Other Offices
Kingdom Of Saudi Arabia	Riyadh		Al Khobar		Jeddah			Jordan - Amman
Kingdom Of Bahrain	Manama – Two Offices							SEYCHELLES
Sultanate Of Oman	Muscat			Salalah				Now, for tomorrow
Qatar	DOHA							
United Arab Emirates	Fujairah	Abu Dhabi	Jabal Ali Free Zone	Sharjah	Hamriya Free Zone	Dubai – Two Offices with DIFC (in Process)	Al Ain	

Baker Tilly Network In the GCC



6 United Arab Emirates

- Al Ain
- Abu Dhabi
- Dubai
- Jebel Ali Free Zone Area (JAFZA)
- Sharjah & Northern Emirates
- Dubai International Financial Center – In Process

3 Kingdom of Saudi Arabia

- Riyadh
- Jeddah
- Khobar

2 Oman

- Muscat
- Salalah

1 Qatar

- Qatar Financial Center (QFC), Doha

1 Bahrain

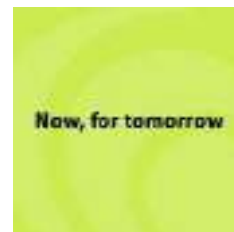
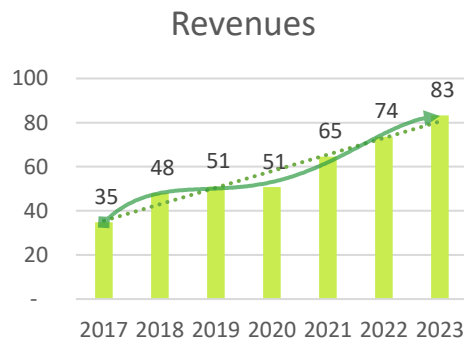
- Manama

Baker Tilly - Saudi Arabia

- Baker Tilly Saudi Arabia currently headquartered in Riyadh and operates through three offices in the Kingdom, Riyadh, Jeddah and Al-Khobar, that are served by multicultural partners and senior directors who have extensive experience in Saudi Arabia.
- A strong foundation, a dream to grow, a commitment to quality, exceptional client service, technical expertise and above all an international perspective has brought us where we are today.
- The firm has grown multifold in the last 5 years under a clear strategic vision.
- Our team of over 200 professionals through their widespread knowledge and professional qualifications fosters an enthusiasm for success and have widespread experience of providing professional services in the Kingdom of Saudi Arabia.
- Baker Tilly has a strong presence in niche sectors of practice which include Education, Hospitality, Healthcare, Logistics & Supply Chain Management and Industrial Projects.



 <p>3 OFFICES</p>	 <p>17 PARTNERS AND DIRECTORS</p>	 <p>RIYADH JEDDAH KHOBAR</p>	 <p>>150 PROFESSIONALS</p>
--	--	--	--



Our Team - Saudi Arabia



Particulars	Riyadh	Jeddah	AL Khobar	Total
Number of Offices	1	1	1	3
Number of Saudi Partners	2	1	1	4
Number of Senior Directors & Directors	8	1	3	12
Number of Managers	11	3	7	20
Number of Professional Staff	72	18	65	155
Number of administrative & logistics support staff	11	2	7	20

Professional Staff Accreditation Summary	Riyadh	Jeddah	AL Khobar	Total
Number of SOCPA accredited members	3	2	1	6
Number of CPAs from USA	9	4	5	18
Number of CA , ACCA from UK members	1	-	1	2
Number of CPAs from other countries	9	1	6	16
Other qualifications	2	-	1	3

Our Team - Saudi Arabia



We introduce below the partners and business leaders in the Saudi Arabian practice:



Bader Altamimi
Partner

(CPA, SOCPA) Master of Science in Financial Analysis

Over seven years of consulting and auditing experience including Big four international accounting firms in Saudi Arabia. Extensive experience in different industries including Manufacturing, Investments, Trading, Insurance, Hospitals, Construction, Hotels, ISP and Not-for Profit Organizations

Over 25 years specialized experience in audits and assurance services, valuation and analysis of investments and other consulting services.

Extensive exposure to a wide range of clients in different industries including Manufacturing, Investments, Trading, Insurance, Hospitals, Construction, Hotels and Not-for Profit Organizations

Majed Alnemer
Partner

(CPA, SOCPA, Accredited Valuer "Taqeem") Master in Accounting



Hashem Abu Farha
Senior Director

Representative of Baker Tilly JFC Group
(CPA) (JCPA)

Over 30 years of rich experience in industries including Manufacturing, Banking, Investments, Trading, Insurance, Hospitals, Construction, Oil and gas, Hotels, ISP and Not-for Profit Organizations.

Over 6 Years specialized experience in audits and fraud examination, internal control system, financial and accounting system development and consulting services

Rich experience in several industries including manufacturing, investments, trading, insurance, hospitals, construction, hotels and not-for profit organizations.

Abdulmajeed Alsuhaibani
Partner

(SOCPA) Bachelor of accounting



Abdulrahman M. Yazqi
Partner

Bachelor of accounting SOCPA, IFRS Diploma, CPA (USA)

Over 8 Years specialized experience in audits, and fraud examination, financial and accounting system development and consulting services.

Rich experience in several industries including manufacturing, investments, trading, insurance, hospitals, construction, hotels and not-for profit organizations.

Our Team - Saudi Arabia



Mohammad Alkhatib
CPA
Senior Director
IFRS Expert

Over 30 years of rich experience in audit and accounting services of which 14 years with big four accounting firm in KSA and USA. Solid professional practice of all types of assurance services including internal audits, taxes, budgeting & forecasting, policies & procedures and systems implementations.

Over 30 years in audit and assurance services, internal audit and advisory services.. Big four international accounting firms experience has given him vast expertise in audit, advisory, accounting and IFRS.

Abdelmuti Abdelhadi
CPA, JCPA
Senior Director
IFRS Expert



Hasan Hussein
CPA, PCPA
Senior Director

He has over 17 years in audit and assurance services, internal audit and advisory services.. Big four international accounting firms experience has given him vast expertise in audit, advisory, accounting and IFRS.

He has over 15 years of auditing and in-depth knowledge of IFRS.

Big four international accounting firms experience has given him vast expertise in audit and IFRS.

Khaled Barahmeh *CPA, SOCPA*
Senior Director
IFRS Expert



Over 21 years of rich experience in audit and accounting services of which 17 years with big four accounting .

In charge for several audits of IFRS reporting clients.

Wassim Alaya
CPA
Senior Director
IFRS Expert

Our Team - Saudi Arabia



Yousef Abu Shame
JCPA (Jordan)
Senior Director
IFRS Expert

Over 18 years of professional experience in Audit and Assurance.

Big four international accounting firms experience has given him vast expertise in audit and IFRS.

Hassan has over 15 years of professional experience in Audit and Assurance.

Big four international accounting firms experience has given him vast expertise in audit and IFRS.

Hassan Abu Awad
JCPA (Jordan)
Audit Director
IFRS Expert



Sohail Bhatti
ACA (UK)
Senior Director
IFRS Expert

Over 25 years of experience in the provision of audit, accounting compliance and reporting services for a diverse base of clients predominately based in the Financial Services sector (including banking), Oil and Gas, Retail, Manufacturing.

Over 25 years experience in Internal Audit and similar disciplines.

Industry experience including work with Lafarge.

Qualified Chartered Accountant and CISA

Robert Brown
CA, CISA
Senior Director
Risk Management & Information Systems



Yazan Odeh
CPA
Senior Director
IFRS Expert

15 years of big four audit experience including experience in an IFRS reporting jurisdiction.

Certified public Accountant – USA

He has over 11 years of auditing and accounting services. Big four international accounting firms experience has given him vast expertise in audit and IFRS.

Amr Barbarawi
CPA
Director
IFRS Expert



Baker Tilly - Saudi Arabia



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[Google Maps](#)



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[Google Maps](#)



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Website: bakertillyjfc.com

Our Services



Audit and Assurance

- Statutory Audits & Reviews.
- Agreed Upon Procedures (AUP)
- Other assurance services



Taxation

- Zakat & Tax Compliance and Consultancy
- Appeal Assistance
- Tax Planning and Transaction Structuring
- Transfer Pricing Compliance and Consultancy
- VAT Compliance and Consultancy



Risk Advisory

- Internal Audit.
- Risk Assessment and Management.
- Fraud Investigations.
- Governance, Risk & Control.
- Technology Risk



Local Content Certification

- Certification of Saudi Aramco "In-Kingdom Total Value Add Program (IKTVA)".
- Local Content Certification for Government Procurement Authority



Accounting & Business Advisory

- IFRS and Financial Reporting Advisory.
- Management Accounting and Bookkeeping.
- Payroll.
- GOSI assistance.
- Policies and Procedures



Restructuring & Recovery

- Corporate Restructuring.
- Formal Insolvency.
- Special Investigation.



Business Improvement

- Risk and Governance.
- Policies and Procedures.



Corporate Finance

- Financial Modelling.
- Business Valuation
- Due Diligence
- M&A
- Private Equity.

Audit & Assurance



We don't subscribe to the stereotypical view that an audit is a box ticking, legal requirement and merely a formality.

We believe it is a highly valuable exercise to protect your business and encourage it to thrive. It provides a unique opportunity to review not only the finances of your business but also its systems, controls and operations.

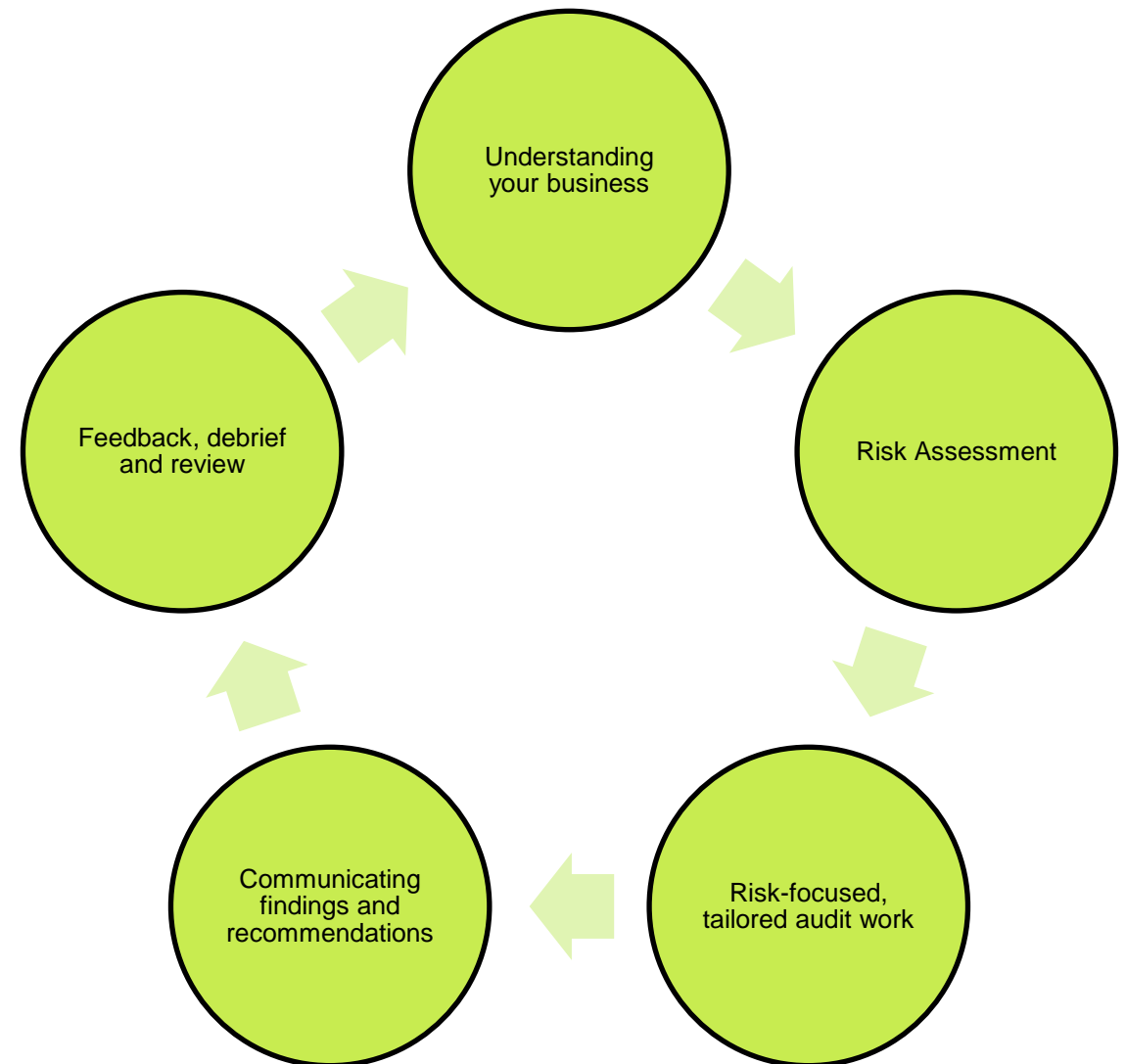
The Baker Tilly approach is risk focused and quality-led. *(See the figure on the right)*

Our audit approach is characterized by clear, timely communication and the pragmatic resolution of issues. You should expect an intelligent, robust audit by auditors who will challenge the status quo and give you constructive feedback and recommendations to enhance your business. We will also update you on relevant financial reporting and related legislative and technical changes.

We believe that an audit is an opportunity, not just an overhead. This attitude is shared by our clients, many of whom choose to have an audit performed by a Baker Tilly network member even where it is not a legal necessity.

Through use of the latest audit tools, techniques, resources and procedures, we deliver robust audit services, adhering to the highest standards of independence, ethics and professional objectivity whilst applying technical excellence. As part of our strategy and commitment to continuous improvement, the quality of audit performance and delivery to clients is regularly assessed through the Baker Tilly International Quality Improvement Program.

As well as financial audit services, we provide a range of additional assurance services including internal audit, information systems and controls assurance, cyber-security, forensic audit and investigation, reviews of historical financial information, compilation of financial statements and a wide range of engagements based on agreed-upon procedures.



Businesses trading internationally need top quality tax advice if they are to prosper in today's competitive global markets.

At Baker Tilly we offer specialists in all of the spheres of tax.

Find out how we guide our clients through today's complex international tax environment by visiting our website and reading more on the below .

Practical **international tax** structuring and financing is imperative in the current climate for multinational groups.

Proactive **transfer pricing** planning and robust documentation comes most effectively through global collaboration.

Agile **indirect tax** reporting comes from consistent processes and tailored advisory.

Bespoke **global mobility** management helps support business travelers manage their tax and immigration needs.

Communicative **private clients** services help protect legacies and manage international assets.

Download our mobile application "Tax Mapp"

Tax Mapp

Tax Mapp gives users access to the latest global tax news and content at the touch of a button. Tax Mapp now includes PE Tracker, which is designed to quickly and efficiently detect PE risk.



Advisory



We help businesses and organizations of all kinds negotiate risk, improve their performances and realize their potential within the unique and dynamic environments in which they do business. Specialists worldwide come together to deliver these services under the following categories:

- Governance, risk and compliance
- IFRS reporting
- Corporate recovery and insolvency.



Corporate Finance



- Transaction Services including:
 - ✓ Financial due diligence;
 - ✓ Vendor due diligence / vendor assistance;
 - ✓ Valuation; and
 - ✓ Financial business planning.



IFRS Reporting



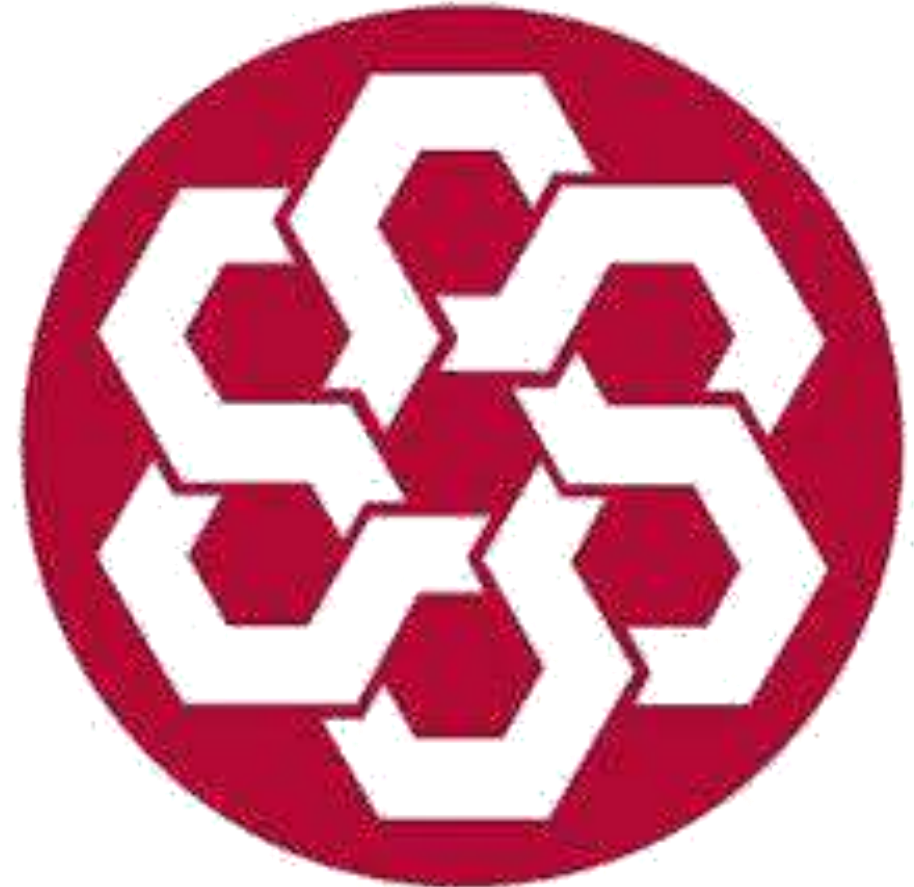
As the world moves towards global accounting standards, many companies must deal with the issues raised by the need to convert their financial reporting systems to comply with International Financial Reporting Standards (IFRS). The complexities of converting to IFRS pose a considerable drain on time and resources for any financial department, requiring potentially hundreds of hours of work to deal effectively with all matters arising.

Using specialist teams, we can provide training and assistance, managing the complete conversion process for our non-audit clients, ensuring that they have the resource they need, for the period that they need it.

We offer a four-stage process for clients requiring IFRS conversion, including:

- Preliminary fact assessment
- Detailed planning
- Implementation
- Post-implementation review.

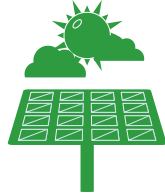
Whether it is describing the differences in reconciliations of published accounts or providing a clear audit trail for boards and auditors, our conversion tools and proven methodology can ensure a smooth and painless transition to IFRS.



Sectors Served



Business Support &
Services



Energy & Natural
Resources



Education



Financial Services



Food & Beverage



Leisure & Hospitality



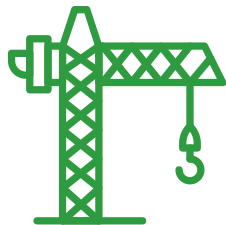
Industrial Manufacturing



Media & Technology



Transport & Logistics



Real Estate & Construction



Retail



Insurance Sectors

Proposed Methodology

This section covers an overview of our detailed methodology devised for this engagement. Our methodology is based on our understanding of your nature of business, operations and information provided to us.

Proposed Methodology



Overview



Objectives of the audit

The objectives for the audit engagement are as follows:

- To act as auditor of the Company and to express an opinion on the financial statements.
- To highlight key issues that have been of relevance in the forming of our audit opinion.

In addition to the above formal objectives, we aim to achieve the following:

- Provide advice and support on the resolution of key issues/interpretation of new accounting requirements;
- Provide a high quality audit and client service;
- Provide timely warning of issues requiring management's attention;



Information Gathering

Terms of Engagement, mobilization and information gathering

- Enter into our formal engagement contract.
- Mobilization of engagement team.
- Meetings to gain an understanding of the business objectives and related risks and controls, and your needs and expectations.
- Performing preliminary analytical review procedures.
- Assessing the control environment.
- Gathering information about the systems and IT environment.
- Understand the identification of reporting entity.
- Evaluate the assumptions and estimates used by the management for the preparation and presentation of financial statements.



Risk Evaluation

Risk evaluation, audit strategy and audit program

- Risk analysis and identification of audit risk.
- Analysis of business issues and identification of audit focus areas.
- Audit planning with management.
- Agreement of audit logistics.
- Assessment of controls/processes.
- Understanding business objectives and strategies
- Understand the processes and factors that drive business performance
- Identify business risks and evaluate the design and operating effectiveness of controls
- Preparation of task plan and budget.
- Communication with the BOD members regarding any potential accounting and auditing issues.
- Assessment of business processes and high level controls.
- Assessment of residual audit risk and planning of remaining audit procedures.

Proposed Methodology



Audit Execution

Audit execution, issues meetings with client

- Undertake systems and procedures audit - report to management and consider impact on audit plan.
- Execute plan: Perform the detailed audit tests and gather evidence to support the audit report based on the planned audit program.
- Timely resolution of issues by discussion with management as and when they arise.
- Documenting audit procedures performed.
- Evaluate results of work.
- Meet management and the BOD members, whenever necessary, to discuss issues arising.
- Frequent and informal feedback on key issues, results and opportunities for improvement



Reporting

Reporting on the financial statements

- Ensure that the financial statements prepared by the management conform with the International Financial Reporting Standards (IFRS) as endorsed in the Kingdom of Saudi Arabia.
- Discuss any disclosure issues arising.
- Discuss the audit conclusions at a clearance meeting with the senior/upper management.
- Obtain representations from management and issue our auditor's report.
- Clearance of financial statements disclosures.
- Issue audit opinion
- Attend the Board of Directors' meetings as required.

Proposed Methodology



Debriefing

Debriefing, internal control reporting and other

- Review and assessment on how we met the Company's expectations;
- Achievement of milestones set by the Company;
- Assess efficiency of audit, use of technology;
- Evaluation of individual team member performance.



Other Matters

Group Audit & component auditors (If any)

- We shall obtain written representation from the component auditors with respect to their independence and compliance to the Code of Ethics.
- We shall provide written audit instructions to the component auditors
- We shall be granted unlimited access to component auditors' work papers and engagement staff.
- The Company shall arrange and facilitate access to the component auditors work papers and staff.
- We shall perform direct audit procedures on the subsidiaries' financial statements, if deemed necessary.

Quality

- At the engagement level, our Audit Quality Assurance Manual specifies the criteria for an Engagement Quality Review (EQR) to be performed by an independent technical partner before issuing our audit report;
- At the Firm level, completed engagements are subject to annual internal quality review as well as periodic quality reviews by Baker Tilly International, the Capital Market Authority and SOCPA;

The acceptance of this assignment is subject to our completion of the pre-engagement procedures in accordance with International Standard on Quality Management No. 1 (ISQM1), including those relating to independence. In this regard,

- We shall confirm our independence from the Company as required the international standards on Auditing and the Code of ethics
- We shall fulfill the requirements of other ethical provisions as required by the code of ethics.



Project Schedule & Professional Fees

Project Schedule & Fees



PROJECT SCHEDULE

We are prepared to commence work on this assignment within two weeks time from your formal acceptance of our proposal, subject to executing a letter of engagement, which would form the basis of our contractual relationship. We have estimated the project schedule as follows:

Tasks / Proposed Dates												
	Week 1	Week 2	Week 3	Week 4	Week 5	Week 6	Week 7	Week 8	Week 9	Week 10	Week 11	Week 12
Planning												
Interim Audit												
Final Audit												
Reporting												

- To be confirmed with management.
- For review of interim financial statements, we need 14 working days to issue our review reports

Project Schedule & Fees



PROFESSIONAL FEE

Our professional fees for the services are computed on the basis of scope of services, degree of responsibility and skill involved, the deliverables to be given under the assignment, and the level of experience required of the staff concerned and the time necessarily spent on the assignment by our Partners, Associates, Directors, Managers, Senior & Junior Consultants and their sub-ordinate staff on the level of skill and responsibility. Our fee for the assignment for the year ending December 31, 2025 is proposed as follows depending on the scope of our work:

Scope	Fees (Saudi Riyals)
Audit of Annual statutory financial statements for the year ending December 31, 2025.	360,000
Review of the interim condensed financial information for the period ending 30 June 2025.	80,000
Total	440,000

Our fees above are net of any applicable taxes such as VAT. Our fees does not include the professional fees for professional experts such as appraisers, valuers and actuarial that will be billed directly to you, if any. Out of pocket expenses, if any, such as travel, hotel, courier and per diems, will be billed separately to you on an actual basis.

Mode of Payment

50% of the proposed fee would be payable as advance fee on the confirmation of the assignment. Remaining 50% of the fee would be payable on completion of each project.

Team Profile

This section contains the team structure and profile of key team members.

Our Team



Team Leadership

A well-established approach for leading teams



Continuing Professional Education

POLICY

Baker Tilly has established its Continuance Professional Education Policy as part of its Quality Assurance Guidelines.

A minimum of 50 credit points per year is targeted for all professional staff through the in-house training courses, the Saudi Organization for Certified Public Accountants (SOCPA) training courses and the Baker Tilly International training courses and webinars.

A tremendous number of training courses and webinars are available for all staff on the Firm's intranet.

On-the-job training is given a high attention and is being monitored by a designated senior director.



SOCPA, CPA (USA)

Over 25 years specialized experience in

- Audits and assurance services
- Valuation and analysis of investments
- Consulting services

Professional Experience

- Mr. Alnemer is a partner at Baker Tilly, Saudi Arabia.
- In 1990, he was awarded his Bachelor degree in accounting from King Saudi University, Riyadh, Saudi Arabia.
- In 1994, he was awarded his Master degree in accounting from University of Southern California, Los Angeles, USA.
- Mr. Alnemer was the founder and managing director of Alnemer CPA and Consulting Firm since 2008.
- His earlier experience at big four international accounting firms in Saudi Arabia and as consultant of large groups of companies in Saudi Arabia have given him vast expertise in auditing, financial and accounting systems development, restructuring studies, internal control systems, fraud examination, implementation of ERP systems, due diligence, and other financial and management consulting services.
- In the course of his work, Mr. Alnemer extended his services to a wide range of clients in different industries including Manufacturing, Investments, Trading, Insurance, Hospitals, Construction, Hotels and Not-for Profit Organizations



CPA (USA), JCPA

Over 30 years specialized experience in

- Audits and fraud investigations
- Corporate governance
- Financial and accounting system developments
- Implementation of ERP systems.
- Due diligence

Professional Experience

Hashem Abu Farha is a Senior Director in Baker Tilly KSA based in Riyadh Kingdom of Saudi Arabia.

He is a Certified Public Accountant, USA, 1994 and a Certified Public Accountant, Jordan, 1994.

His earlier experience at one of the big four international accounting firms in Saudi Arabia, Deloitte, and as CFO of large companies in Saudi Arabia and the Middle East have given him vast expertise in auditing, financial and accounting systems development, restructuring studies, internal control systems, fraud examination, implementation of ERP systems, due diligence, and other financial and management consulting services.

In the course of his work, Abu Farha has been exposed to a wide range of clients in different industries including Manufacturing, Banking, Investments, Trading, Insurance, Hospitals, Construction, Oil and gas, Hotels, ISP and Not-for Profit Organizations.

Mr. Abu Farha was in-charge of large engagements such as Al Jomaih Group, Abu Nayyan Group, El Ajou Group, Abdullatif Jamil, Safari Group, Al Melhem Group and Al Barakat Group.



CPA (USA)

Over 30 years of specialized experience in:

- Audits and other assurance
- Corporate finance
- Due diligence
- Internal audit
- Risk management
- Internal control system
- Implementation of ERP systems.

Professional Experience

Mohammad Alkhatib is Senior Director based in Riyadh, Saudi Arabia.

He is a Certified Public Accountant, USA, 1993. He also holds a bachelor degree in economics and accounting from Yarmouk University, Jordan 1988.

His earlier experience at one of the big four international accounting firms, Deloitte, in the United States of America and in Saudi Arabia and as CFO of a large manufacturing FMCG organization in Saudi Arabia have given him vast expertise in auditing, corporate finance, restructuring studies, internal control systems, fraud examination, implementation of ERP systems, due diligence, and other financial and management consulting services. During his service he performed audits for well known wholesale and retail, manufacturing, construction and real-estate, financing institutions, insurance sector, Hotels & Hospitality sector and services sector. He was in charge for audit assignments of several manufacturing, wholesale and retail clients in Saudi Arabia and the USA.

In addition to the internal training at the Firm, Mr. Alkhatib was selected by the Saudi Organization for Certified Public Accountants SOCPA, on several occasions, for the presentation of learning material and seminars for CPA examination candidates and public accountants and auditors in the fields of accounting and auditing.

Huge exposure and experience in income tax and zakat.



CPA (USA)

Over 30 years specialized experience in

- Audits and fraud investigations
- Corporate finance
- Internal control system
- Financial and accounting system developments
- Implementation of ERP systems.
- Due diligence

Professional Experience

Jamal Sholi is Senior Director in Baker Tilly KSA based in Riyadh Kingdom of Saudi Arabia.

His earlier experience at one of the big four international accounting firms in Saudi Arabia, Chief Internal Audit Director of a large group of companies in the Middle East, financial consultant for one of the largest communication companies in Saudi Arabia, and as CFO of large groups of companies in Saudi Arabia have given him vast expertise in auditing, financial and accounting systems development, restructuring studies, internal control systems, fraud examination, implementation of ERP systems, due diligence, risk assessments and other financial and management consulting services. During his service he did audit for well known financing institutions (Arab National bank, Riyadh Bank) and the same for the insurance sector (Al Rajhi Insurance Company, New India Insurance & Re-insurance Company and Peninsula Insurance Company).

In the course of his work, Sholi has been exposed to a wide range of clients in different industries including Manufacturing, Banking, Investments, Trading, Insurance, Hospitals, Construction, Communication, Transportation, Livestock, Oil and gas, Hotels, ISP and Not-for Profit Organizations

Our Team



CPA (USA), PCPA

Over 19 years specialized experience in

- Audits and assurance services
- Internal audit
- Business advisory.

Professional Experience

Hasan is BS (Accounting) graduate from Birzeit University, Palestine in 2005.

He has over 19 years of professional experience gained through working for a “Big Four” international accounting and consultancy firms in Saudi Arabia, Palestine and Jordan.

The mix of experience in Jordan, Palestine and Saudi Arabia which exposed him to a large number of international clients combined with his commitment to our firm client service standard and his considerable experience working with organizations operating in large scale, complex, multi-platform computerized environments, telecommunication, commercial, financial, services, non profit, manufacturing companies, in addition to his considerable experience in internal audit, due diligence, financial projection and business advice.



CA, CISA,
Masters of Commerce (Information Systems)

Over 28 years of specialized experience in:

- Financial Advisory
- Due Diligence
- Deal Support
- Post Merger Integration
- Enterprise Risk Management
- IT Audit including COBIT
- Sarbanes Oxley
- Risk Management
- Financial Management & Governance

Professional Experience

- Robert is a qualified Chartered Accountant and an experienced Internal Audit and Risk professional with over 28 years of experience.
- He has held a number of leadership positions in Internal Audit and related disciplines. He is skilled at identifying risks in all areas of a business, identifying optimal control mechanisms and performing appropriate testing.
- Robert has experience working in different territories including the GCC, other parts of the MENA region, the UK, Europe, Africa, Bermuda and the USA as part of an international team.
- Industry experience includes Financial Services (Banking and Insurance), FMCG, Telecoms, Construction, Retail, MNC's and Government.
- Robert has previously held leadership roles with consulting firms such as PwC, Protiviti, BDO, Deloitte and EY. He also held a leadership role in an internal audit department of a well know Fortune 500 Company. In this role, he lead internal audits in various parts of Europe, Bermuda and the USA.
- Robert has worked with a number of insurance companies in the region and globally including AXA, Allianz, Zurich, AXA XL, Bahrain National Holdings, Al Ahlia Insurance (now Solidarity), Solidarity Bahrain, Bahrain Kuwait Insurance Company, Takaful International and Arab War Risk Insurance Syndicate.



Over 9 Years professional experience in

- Audit and Assurance.
- Agreed upon procedures
- IFRS expert.

Muhannad will act as Engagement Manager on this engagement.

Professional Experience

Muhannad Al-Esaili is a Manager at Baker Tilly Riyadh, Saudi Arabia.

B.Sc. in Accounting – American University of Madabba.

Muhannad Al-Esaili has in total over 9 years of Audit and Assurance experience in Big Four firms providing Audit and Assurance services across a wide variety of public and private corporations with primary focus on financial institutions, retail , manufacturing and investment companies.

Muhannad Al-Esaili is well versed in International Financial Reporting Standards and has participated in several advanced audit techniques training seminars held by his previous employers in Europe and the Middle East.

Additionally, he:

- Possesses and maintains knowledge of Audit methodologies and professional standards and applies that knowledge to enhance client service.
- Sets the audit strategy, including the weight given to specific risks identified and control reliance strategy and ensures that control weaknesses are addressed, and promptly communicated to the client.
- Establishes suitable audit approach and directs audit work to achieve audit strategy.

Credentials

This section contains some of our key clients

Our Clients Reference

Listed Companies



سبيماكو الدوائية
SPIMACO ADDWAEIH



PMX
ProMedEx



Our Clients Reference

Listed Companies



Our Clients Reference

Listed Companies

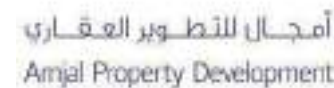


Our Clients Reference

Listed Companies



Our Clients Reference



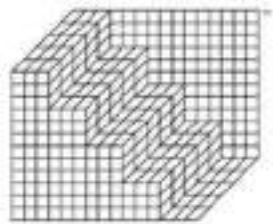
Our Clients Reference



Our Clients Reference



شيفرون العربية السعودية
Saudi Arabian Chevron



Buro Happold



Our Clients Reference



Arabian Plastic Manufacturing Company



شركة الخليج لوساطة التأمين وإعادة التأمين
Gulf Insurance & Reinsurance Brokers Co.



مجموعة الحكير
al hokair group



شركة مصنع الألبان الحديثة (البان بدر)
Modern Dairy Plant Co. (Badr Dairy)



شركة العثيم
للسياحة والترفيه
AL OTHAIM
LEISURE & TOURISM COMPANY



صلب ستيل
SOLB STEEL



شركة
عبدالعزیز بن ناصر المبیکان القابضة
Abdulaziz Bin Naser Al-Abaykan
Holding Company



شركة مُعين للإستقدام
MUEEN RECRUITMENT COMPANY



IDOM



Our Clients Reference



Our Clients Reference



Our Clients Reference



Our Clients Reference



Our Clients Reference



IKTVA Clients Reference



Saudi Aramco has created a program to baseline, measure and support increased levels of Saudization and localization in the Kingdom. The goal of this program, entitled In-Kingdom Total Value Add (IKTVA), is to promote local skills development leading to higher levels of Saudization and local spending to boost the Kingdom's economy, capabilities and supply chain. The IKTVA program requires Saudi Aramco suppliers to report qualitative and quantitative information from which, Saudi Aramco calculates an IKTVA ratio that approximates the percent of spend that remains in Kingdom or develops the Kingdom's supply chain and capabilities. Saudi Aramco requires third party verification of the numbers. **Baker Tilly** was selected by Saudi Aramco as one of seven approved auditors for this purpose. The following are a number of clients we provided IKTVA certification for:



Thank you



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Partner
Baker Tilly – Khobar

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bakertilly

now, for tomorrow.