



ANNUAL FINANCIAL RESULTS

For the year ended 31 December 2025

Ticker: 3092 | TASI Main Market



CEO Statement

Dear Shareholders,

During FY2025, the Company operated in a softer demand environment with continued margin pressure across the cement sector. Despite these market conditions, RCC maintained profitability and operational stability, supported by disciplined cost management, operational efficiency, and prudent capital management.

For the year ended 31 December 2025, RCC generated revenue of **SAR 788 million** compared to **SAR 789.4 million** in FY2024. Net profit for the period amounted to **SAR 208 million**, compared to **SAR 310.4 million** in the previous year, reflecting the impact of margin compression and market conditions. Gross profit margin stood at **32.73%**, while operating margin reached **27.46%**.

Operationally, the Company maintained **strong kiln availability and stable capacity utilization** across its grey and white cement production lines. RCC continued to supply major infrastructure and development projects in the Riyadh region, while preserving its **competitive position** in the white cement segment.

During the year, RCC progressed in implementing operational efficiency initiatives, including energy optimization programs and selected digital solutions aimed at enhancing reliability, cost control, and environmental performance. These initiatives form part of the Company's broader commitment to sustainable operations aligned with the **Kingdom's Vision 2030 objectives**.

Looking ahead, RCC remains focused on:

- Maintaining operational efficiency and disciplined cost management.
- Supporting national infrastructure and housing development programs.
- Preserving balance sheet strength and liquidity.
- Advancing sustainability initiatives that enhance long-term value creation.

The Company's outlook remains subject to market demand dynamics, energy cost trends, competitive pricing conditions, and regulatory developments. Management will continue to monitor these factors closely and respond accordingly.



Eng. Shoeil bin Jarallah Al Ayed

Chief Executive Officer

Key Financial Highlights

The following table summarizes the financial performance for the fiscal year ended 31 December 2025 compared to the previous year. All figures are in SAR Millions unless otherwise stated

	FY 2025	FY 2024	
Revenue	ﷲ 788	ﷲ 789.4	▼ 0.18%
Gross Profit	ﷲ 258	ﷲ 328.8	▼ 21.53%
Operating Profit (EBIT)	ﷲ 216	ﷲ 296.8	▼ 27.22%
Profit Before Zakat	ﷲ 219	ﷲ 299.2	▼ 26.80%
Net Profit	ﷲ 208	ﷲ 310.4	▼ 33.12%
EPS (SAR)	ﷲ 1.72	ﷲ 2.59	▼ 33.20%
Comprehensive Income	ﷲ 207	ﷲ 311	▼ 33.44%

Performance Analysis:

Revenue

Revenue decreased by 0.18% year-on-year to SAR 788 million, primarily reflecting softer regional demand, partially offset by stable domestic market share and pricing discipline.

Net Profit

Net profit decreased by 33.12% to SAR 208 million compared to SAR 310.4 million in FY2024. The decline reflects lower operating profitability and market conditions during the year. Despite increase of production quantity to reduce average cost.

Gross Profit & Operating Profit

Gross profit declined by 21.53% to SAR 258 million, while operating profit decreased by 27.22% to SAR 216 million. The reduction was primarily attributable to margin compression resulting from:

- Despite increase of sales quantity
- Competitive pricing conditions in certain markets
- Increased input and energy costs
- Changes in product mix

Financial Statement Overview

Balance Sheet Summary

All figures in SAR Million

Total Assets	FY 2025 ﷲ 1896.9	FY 2024 ﷲ 1970.5	▼ 3.74%
Total Liabilities	FY 2025 ﷲ 178.7	FY 2024 ﷲ 189.2	▼ 5.55%
Total Equity	FY 2025 ﷲ 1718.2	FY 2024 ﷲ 1781.2	▼ 3.54%

Total Assets

Total assets decreased by 3.74% to SAR 1.9 billion, primarily reflecting disciplined capital expenditure and working capital adjustments during the year.

Total Liabilities

Total liabilities decreased by 5.55% year-on-year to SAR 178 million, reflecting prudent management of financial obligations and ongoing balance sheet discipline.

Total Equity

Total equity decreased by 3.54% to SAR 1.72 billion, mainly due to lower retained earnings during the period, partially offset by dividend distributions.

The Company continues to maintain a conservative leverage profile.

Financial Statement Overview

Cash Flow Summary

All figures in SAR Million

	FY 2025	FY 2024	
Operating Cash Flow	ﷲ 243.0	ﷲ 434.9	▼ 44.13%
Investing Cash Flow	ﷲ (55.0)	ﷲ (156.7)	▼ 64.9%*
Financing Cash Flow	ﷲ (278.8)	ﷲ (210.9)	▼ 32.0%*
Capital Expenditure (Capex)	ﷲ (131.0)	ﷲ (91.8)	▲ 42.7%
Free Cash Flow	ﷲ 111.7	ﷲ 342.3	▼ 67.3%

Cash flow

Cash flow generated from operating activities amounted to SAR 243 million in FY2025 compared to SAR 434.9 million in FY2024, primarily reflecting lower profitability and working capital movements during the year.

Capital expenditure totaled SAR 131 million (FY2024: SAR 91.8 million), relating to maintenance and operational efficiency initiatives.

As a result, free cash flow for FY2025 amounted to SAR 111.7 million, compared to SAR 342.3 million in the prior year.

The Company maintained a strong liquidity position with:

- **Cash and cash equivalents of SAR 62 million**
- **Net debt of SAR 116 million**
- **Current ratio of 3.72**

Working capital metrics remained stable, with DSO at 107 days (FY2024: 99 days) and a cash conversion cycle of 300 days (FY2024: 303 days).

Key Ratios

Gross Profit MARGIN %	FY 2025	FY 2024
	32.73%	41.6%

Operating Profit MARGIN %	FY 2025	FY 2024
	27.46%	37.6%

Net Profit MARGIN %	FY 2025	FY 2024
	26.39%	39.3%

Return On Total Asset (ROA)	FY 2025	FY 2024
	10.96%	15.8%

Return On Equity (ROE)	FY 2025	FY 2024
	12.10%	17.4%

Operational Highlights

Production & Operational Efficiency

Riyadh Cement Company operates a fully integrated production facility in Al-Muzahimiyah. During FY2025, the Company focused on improving plant reliability, capacity utilization, and cost efficiency.

- **Plant Availability:** Average kiln availability reached 90% for Grey cement and 93.9% for White cement. Production levels reached up to 117% of rated capacity during certain periods, while maintaining quality standards.
- **Energy & Maintenance Efficiency:** Specific energy consumption per ton of cement decreased by approximately 3% compared to the previous year. Predictive maintenance initiatives contributed to a reduction in unplanned downtime.

Market Activity & Project Participation

RCC continued supplying cement to infrastructure and development projects within the Central Region.

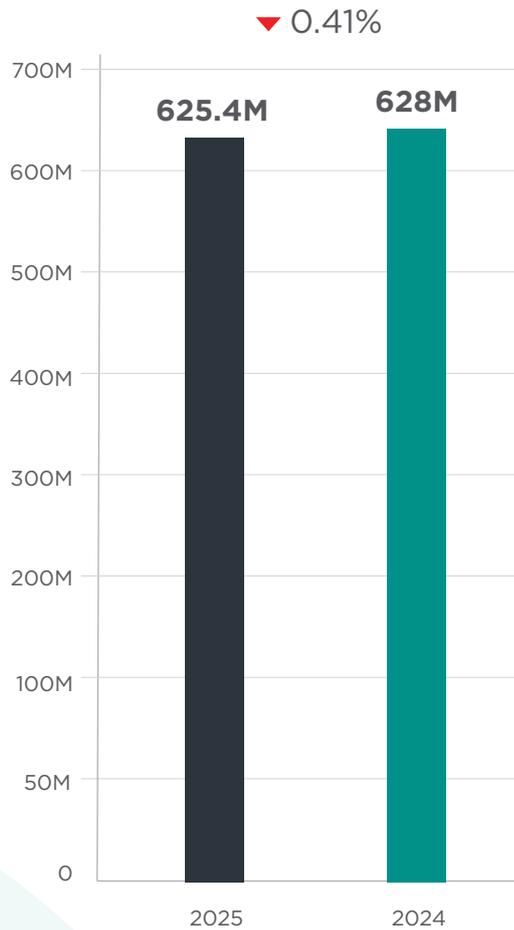
- The Company was active across 29 major projects during the year, representing an increase compared to FY2024.
- Deliveries included projects such as Diriyah Gate, King Salman Park, Qiddiya, and the Riyadh Metro.
- White cement maintained a strong market presence within the Kingdom.

Strategic & Sustainability Initiatives

- **Energy Transition:** The Company signed an SAR 85 million contract for the development of an 11/33 kV substation to facilitate a transition from liquid fuel to grid power.
- **Waste Heat Recovery (WHR):** Progress continued on the Organic Rankine Cycle (ORC) project, which is expected to generate approximately 12.7 MW of power upon full commissioning.
- **Natural Gas Project:** The project already started having a contract amount 59.4M at the end of 2026.
- **Digital Optimization:** The Company implemented advanced operational optimization systems to enhance production stability and efficiency.

Business Segment Performance

(All figures in SAR million)



Grey Cement



White Cement

Sales & Production Performance

Grey cement sales amounted to **3,497,830 tons**. Grey clinker production reached **3,520,000 tons**, and white clinker production amounted to **314,021 tons** during the year.

Revenue Contribution

Total revenue for FY2025 amounted to **SAR 788.0 million**. Grey cement contributed **SAR 625.4 million (79.3%)**, white cement **SAR 162.2 million (20.7%)**, and export sales **SAR 2.7 million (0.3%)**. Revenue was predominantly generated from the Kingdom of Saudi Arabia, representing **99.7%** of total revenue.

Export Activity

Export revenue decreased to **SAR 2.7 million** during the year and represented a limited share of total revenue, reflecting the Company's focus on domestic market demand.



أسمنت الرياض RIYADH CEMENT



About Riyadh Cement

Riyadh Cement Company (RCC) is headquartered in Riyadh, Kingdom of Saudi Arabia, with production facilities located in Al-Muzahimiyah Governorate. The Company produces grey and white cement and serves primarily the domestic market.

RCC operates through three main business activities:



Grey Cement Production

The Company operates two production lines dedicated to ordinary Portland clinker and sulphate-resistant Portland clinker, with a combined installed capacity of approximately 3.4 million tons per year.



White Cement Production

RCC operates a white clinker production line with installed capacity of approximately 1 million tons per year, following expansion completed in 2019 (utilized Grey Clinker line to produce White Cement).



Cement Trading & Distribution

The Company distributes cement and related building materials across the Kingdom of Saudi Arabia. Limited export sales are made to regional markets; however, domestic sales represented more than 99% of total revenue in FY2025.

In addition, the Company provides maintenance and technical support services related to its industrial facilities in accordance with its Articles of Association.

RCC supplies cement to infrastructure, real estate, industrial, and public sector projects across its operating markets.

For further information, please visit: www.riyadhcement.com.sa
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Disclaimer

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The financial information contained herein is derived from the Company’s audited consolidated financial statements for the year ended 31 December 2025, which have been prepared in accordance with International Financial Reporting Standards (IFRS) as endorsed in the Kingdom of Saudi Arabia and other standards issued by SOCPA. Readers should refer to the full audited financial statements and accompanying notes for complete information. All amounts are presented in Saudi Riyals (SAR) unless otherwise stated.

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