

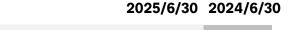
Financial Performance Overview – H1 2025

The Company delivered outstanding financial performance during the first half of 2025, achieving growth in both revenues and net profit compared to the corresponding period of the previous year.

This growth was primarily driven by the improved operational performance across most business segments, in addition to the exceptional positive impact of brokerage fees previously disclosed, which supported both the Company's revenues and profitability.

The Company's management continues to work on enhancing operational efficiency and diversifying revenue streams to achieve sustainable and balanced performance that meets the expectations of shareholders and investors.







Assets

Liabilities

Equity

1,196 960

^

Revenue

175

99 ^



588 430



COGS

(94)

(63) ^



6

608 530



(S)

Net Income

e 78

31













2

Strategic Asset Growth



- Total assets increased to SAR 1,196 million as of June 30, 2025, compared to SAR 960 million as of December 31, 2024, representing a growth of 25%.
- This balanced growth reflects the Company's continued expansion of its real estate development project portfolio and of its investments in real estate funds.

Real Estate Investment Portfolio Optimization

- The balance of investment properties amounted to SAR 228.5 million at the end of the first half of 2025, compared to SAR 310.1 million at the end of 2024.
- This variance is mainly attributable to the sale of certain investment assets and the realization of capital gains.





Balance Sheet Analysis





Strategic Expansion into Real Estate Funds

Equity-accounted investments increased from SAR 76 million to SAR 206 million, driven by the Company's enhanced investments in certain real estate funds. This reflects the Company's strategic direction towards diversifying income sources and maximizing future returns.

Balanced Capital Structure

- The liabilities-to-total assets ratio reached 49% as of June 30, 2025, compared to 45% as of December 31, 2024.
- In addition, the liabilities-to-equity ratio stood at approximately 97% as of June 30, 2025, compared to 81% at the end of 2024.
- These ratios indicate the Company's continued ability to finance its expansion without excessive reliance on debt financing.

Noticeable growth in shareholders' equity

- Shareholders' equity increased from SAR 529.8 million to SAR 607.9 million, representing a 15% growth.
- This increase was primarily driven by the net profit achieved during the period, which amounted to SAR 78.1 million.



Exceptional Operational Performance



This strong growth reflects the increasing contribution of the **third-party development** (contracting) segment, the real estate brokerage segment, and rental income in driving the Company's revenues.

Marked Improvement in Profitability Efficiency

- The gross profit margin improved significantly, reaching 46% at the end of the first half of 2025, compared to 36% at the end of the first half of 2024.
- The net profit margin also recorded a notable increase, reaching **45**% at the end of the first half of 2025, compared to 31% at the end of the first half of 2024.
- These elevated margins reflect the Company's ability to grow revenues with higher profitability margins, thereby enhancing the quality of its operating profitability.

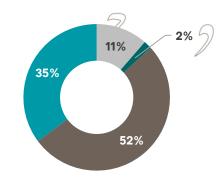


Strong Growth in Revenue and Net Profit

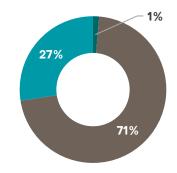
Revenues increased by 76%, rising from SAR 99.4 million in the first half of 2024 to SAR 175.4 million in the first half of 2025. This strong growth was primarily driven by an exceptional increase in real estate brokerage revenues, resulting from the execution of a major real estate transaction previously disclosed during the period, along with improved contributions from the contracting (third-party development) segment and the leasing segment.

Improved Margins Reflect Operational Efficiency

- The gross margin* increased from 36% to ▲ 46%.
- The net profit margin** increased from 31% to ▲ 45%.



Revenue Breakdown by Business Segment H1 - 2025



Revenue Breakdown by Business Segment H1 - 2024

Sales & Development

Leasing

Third-Party Development

Commissions, Consultancy & Other Revenue

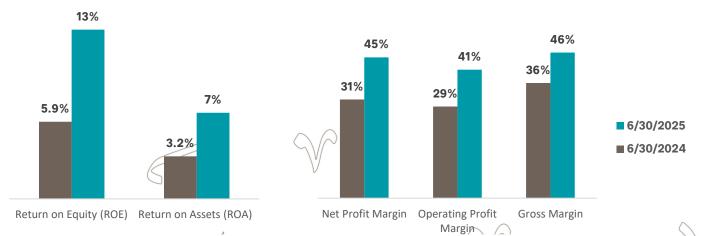


Asset Efficiency and Return Generation



Assets Delivering Long-Term Value

- The debt-to-equity ratio increased from 81% in the first half of 2024 to 97% in the first half of 2025.
- The debt-to-assets ratio rose slightly from 45% to 49%.
- The return on equity (ROE) increased from 5.9% to 13% on a semi-annual basis.



*Gross margin measures profitability after deducting cost of sales. Operating margin reflects operational efficiency, while net profit margin indicates the remaining profit after all expenses. ROA measures how efficiently assets generate profit, whereas ROE highlights the company's ability to deliver returns to shareholders.



Strong Growth in Earnings per Share (EPS)



- - Based on net profit, earnings per share, EPS increased by 106%, from SAR 0.28 for the twelve-month period ended June 30, 2024, to SAR 0.58 for the twelve-month period ended June 30, 2025.
 - Based on total comprehensive income, EPS increased by 12%, from SAR 0.54 for the twelve-month period ended June 30, 2024, to SAR 0.61 for the twelve-month period ended June 30, 2025.

^{*} In October 2024, the number of shares outstanding increased from 188,576,047 to 205,000,000.

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