

2025 Results

President & CEO Statement



Finding Strength in Challenge

As we close the first half of 2025, Luberef continues moving steadily ahead, advancing our strategic priorities and delivering on key milestones.

During this period, we sustained the momentum across our growth agenda, particularly through the continued advancement of Growth II project. While early initial challenges were encountered, robust recovery plans are underway, and execution is expected to accelerate as we move into the construction-intensive phases in the second half of 2025. We invested SAR 221 million in our total capital program—our highest in similar periods over the past five years—including SAR 113 million in capital expenditures dedicated to the Growth II project, our investment remains well-aligned with the 2025 Capex roadmap to support our expansion, long term strategy, and focus on value creation.

We remain committed to our dividend policy. Current payouts reflect a prudent and balanced approach—ensuring the delivery of near-term shareholder returns while allocating capital efficiently to support the successful execution of Growth II, a key enabler of future value.

In parallel, preparations for the upcoming turnaround are progressing efficiently—reinforcing our commitment to safety and reliability.

We are especially proud to report over 40.1 million safe man-hours without Lost Time Injury, a clear reflection of our deeply embedded safety culture and operational integrity. This milestone is a record of exceptional HSE performance.

Commercially, Luberef is ideally positioned to meet the rising global and regional demand for high-quality base oils and specialty lubricants. Domestically, we executed a focused strategy to strengthen local sales, aligning with the Kingdom's industrial development goals. Regionally, we also expanded our presence in Africa—an emerging and strategically important market for Luberef.

A key achievement this quarter was the successful implementation of Internal Control over Financial Reporting (ICFR) program. A cornerstone of our commitment to sound governance and financial transparency. This initiative strengthens our organizational discipline and reinforces trust with our stakeholders.

Entering the second half of 2025, we remain confident in our growth strategy, inspired by the dedication of our team. Together, we are advancing Luberef's position as a leading force in the global base oil and specialty lubricants market.

Samer Abdulaziz Al-Hokail
President & CEO

Key Financial Highlights

H1 2025 Vs. H1 2024

Net Income

467 ﷲ Million

H1 2024 **538** **-13%**

Free Cash Flow

238 ﷲ Million

H1 2024 **879** **-73%**

Earnings Per Share

2.77 ﷲ / Share

H1 2024 **3.20** **-13%**

EBITDA

609 ﷲ Million

H1 2024 **707** **-14%**

ROACE

21%

H1 2024 **25%** **-4 PP**

Gearing

4%

H1 2024 **(1%)** **+5 PP**

Base Oil Crack Margins

1,828 ﷲ / MT

H1 2024 **1,721** **6%**

Base Oil Sales Volume⁽¹⁾

580 Thousand MT

H1 2024 **607** **-4%**

Capex

221 ﷲ Million

H1 2024 **80** **174%**

Capex Breakdown

ﷲ Million

	H1 2025	H1 2024
Sustaining	91	58
Turnaround	17	3
Growth	113	19

Notes: Numbers are rounded. (1) Excluding Base Oil Alliance and Imported volumes.
(2) PP Percentage points

Key Financial Highlights

Q2 2025 Vs. Q2 2024

Net Income

245 ﷲ Million

Q2 2024

299

-18%

Free Cash Flow

(53) ﷲ Million

Q2 2024

768

-107%

Earnings Per Share

1.46 ﷲ / Share

Q2 2024

1.78

-18%

EBITDA

320 ﷲ Million

Q2 2024

383

-16%

Base Oil Crack Margins

1,893 ﷲ / MT

Q2 2024

1,803

5%

Base Oil Sales Volume⁽¹⁾

308 Thousand MT

Q2 2024

336

-8%

Capex

112 ﷲ Million

Q2 2024

46

146%

Capex Breakdown

ﷲ Million

	Q2 2025	Q2 2024
Sustaining	22	28
Turnaround	12	2
Growth	79	16

Financial Performance

Luberef announced its financial result for the first half of 2025, reporting total revenue of approximately SAR 4.3 Billion and net income of approximately SAR 467 Million. Net income decreased by 13% compared to the same period in 2024 due to decrease in By-products crack margins as well as a decrease in base oil sales volume despite the increase in base oil crack margins.

Sequentially, net income increased by 11% compared to Q1 2025 due to an increase in base oil crack margins and sales volumes, despite the decrease in by product crack margin.

Luberef continued to maintain a good financial position by achieving

a gearing of 4%, in addition to a ROACE of 21%.

Growth Capex increased compared to last quarter as project activities and procurement for Growth II began ramping up towards year-end, with further increases anticipated in the second half of 2025.

During the first half of 2025, the Company generated Free Cash Flow (FCF) of SAR 238 million, lower than H1 2024 by 73% mainly as a result of working capital changes and increase in growth capex.

***FCF/Share**

ﷲ 1.42



*The above illustration highlights total FCF/share outstanding for the first half of 2025, and indicates the available cash for distribution following the announced Dividend Policy. This is not a declaration or distribution of dividends, nor a guarantee of any such distribution in the future.

Company Highlights



Luberef signed a cooperation agreement with Qaderoon to empower and integrate individuals with disabilities into the workforce. This initiative is aligned with Saudi Vision 2030 and reflects Luberef's commitment to diversity, inclusion, and equal opportunity in the labor market.



A key milestone in Luberef's strategic growth initiatives has been achieved with the signing of a term supply agreement with a leading international oil company operating in Egypt. This partnership represents a critical step in advancing Luberef's strategy to expand sales across Africa and reinforce its presence among major players in the region base oil scene.



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The Information provided in this press release and any written or verbal accompanying communication regarding or by Saudi Aramco Base Oil Company – Luberef (“Luberef” or the “Company”) (collectively, the “Information”) is provided for information purposes only. The Information is qualified in its entirety by the information contained in the Company’s financial statements and annual board reports. Certain financial and statistical information in this press release has been subject to rounding off adjustments. Accordingly, the sum of certain data may not conform to the expressed total.

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Factors that could cause actual results to differ materially from Luberef’s expectations include, among other things, the following: supply, demand and price fluctuations with respect to feedstock and base oils, market conditions; natural disasters and

public health pandemics or epidemics (such as COVID19), and weather conditions (including those associated with climate change); competition in the industries in which Luberef operates; climate change concerns and related impacts on the global demand for base oils and hydrocarbon-based products; conditions affecting the transportation of products; operational risk and hazards common in the oil and gas, refining and petrochemicals industries; the cyclical nature of the oil and gas, refining and petrochemicals industries; terrorism and armed conflict, political and social instability and unrest, and actual or potential armed conflicts in the MENA region and other areas; managing Luberef’s growth and risks related to its strategic growth objectives; risks in connection with projects under development and; asset dispositions or impairments; government mandated sales, recapitalizations, taxes and tax audits, tariffs, sanctions, changes in fiscal terms or; material reductions in corporate liquidity and access to debt markets; the receipt of required Board/Shareholder authorizations to pay future dividends; Luberef’s dependence on the reliability and security of its IT systems, Luberef’s exposure to interest rate risk and foreign exchange risk; risks related to operating in a regulated industry and changes to oil, gas, environmental or other regulations that impact the industries in which Luberef operates; risks related to litigation, including international trade litigation, disputes or agreements; and risks related to the Kingdom. For additional information on the potential risks and uncertainties that could cause actual results to differ from the results predicted please see our latest periodic reports filed with the Saudi Exchange. In light of these risks, uncertainties and assumptions, the forward-looking events described in this press release may not occur.

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All subsequent written and oral forward-looking statements attributable to us or to persons acting on our behalf are expressly qualified in their entirety by the cautionary statements referred to above and contained elsewhere in this press release. In addition, this press release includes certain “non-IFRS financial measures.” These measures are not recognized measures under IFRS and do not have standard meanings prescribed by IFRS. Rather, these measures are provided as additional information to complement IFRS measures by providing further understanding of the Company’s results of operations from Management’s perspective. Accordingly, they should not be considered in isolation or as a substitute for analysis of the Company’s financial information reported under IFRS. These measures are not audited, and might not be comparable to similarly titled measures presented by other companies.

Investor Relations

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