• Amended Draft No. 2.2 Regarding Proposals to Amend the Board members remuneration policy Its committees and executive management of Nama Chemical Company on 15/05/2023 AD

Article in Question	Current provision	Proposed provision
List articles	1. Introduction	Introduction
	1.1 Purpose	First: documenting tasks and responsibilities / matrix of delegation of powers
format ordinal	1.2 Terms / Abbreviations / Definitions	Second / controls for remuneration of members of the Board of Directors and its
	1.3 Ownership and preservation of the document	committees
	1.4 Distribution	Third: Controls of executive management remuneration
	1.5 Documenting tasks and responsibilities / matrix of delegation of	Fourth: Rewarding the members of the Board of Directors and its committees, and the
	powers	secretary/secretaries of the Board and its committees
	2. Members of the Board of Directors and its committees	Fifth: Disclosure
	2.1 Principles, Structure and Limitations d	Sixth: The annual report of the Board of Directors
	2.2 Payment	Seventh / appendices
	2.3 Other entitlements	Eighth: access and publication
	3. Executive management	
	4. Disclosure	
	5. Rewarding the members of the Board of Directors and its committees,	
	the Secretary of the Board and the secretariat of the committees	
	6. Board of Directors report	
	7. Appendices	
	8. Access and publication	
1. Introduction	. Introduction 1.1 Purpose	Delete each of: terms / abbreviations / definitions - ownership and preservation of the
1.1 Purpose	The purpose of the Remuneration Policy (hereinafter referred to as the	document - distribution. And combine the introduction with the purpose to be as
1.2 Terms / Abbreviations /	"Policy") is to establish guidelines for awarding rewards and	follows:
Dofinitions	compensation for:	Introduction:-
1.3 Ownership	a . Members of the Board of Directors, its committees and the executive	This regulation has been prepared in line with the provisions of the corporate
and preservation	management of Nama Chemical Company (hereinafter referred to as	governance regulation issued by the CMA Council, by Resolution No. (8-16-2017)
of the document	"Nama" or "the Company").	dated 16/05/1438 H corresponding to 13/02/2017 G based on the Companies Law
1.4 Distribution	B. Representatives of the Board of Directors of Namaa in its boards of	issued by Royal Decree No. m/3 dated 28/01/1437 h as amended by the CMA Council
	directors and committees.	resolution (08/05/2023) and dated 25/06/1444 H corresponding to 18/01/2023 ad
		based on the Companies Law issued by Royal Decree No. M/132 dated 01/12/1443
	and retain individuals with the necessary skills and experience to continue	
	the company's growth and achieve its strategic objectives.	The company adopted this policy in order to follow clear rules and controls for the
	This policy replaces any policies and/or instructions of Namaa Company	remuneration of members of the board of directors, its committees and executive
	related to the remuneration of the Board of Directors, its committees, and	management, to ensure the application of optimal governance and principles of
	executive management, which may conflict with any clause stipulated in	disclosure and transparency to shareholders, and to attract competencies and scientific

this policy. However, this policy does not replace any regulatory	and p
requirements in the Kingdom of Saudi Arabia.	duties
2.1 Terms / Abbreviations (Definitions)	of the
Explanation / Explanation	
Company (Namaa) Namaa Chemicals - a Saudi public shareholding	
company	
Executive Management Persons responsible for managing the day-to-day	
operations of the company and proposing and implementing strategic	
decisions, such as the CEO, his deputy, chief financial officer, and others.	
The Board The Board of Directors of Namaa Chemicals Company	
Committees emanating from the Board of Directors Committees	
emanating from the Board of Directors, when referred to, must include	
committees formed by the Board of Directors or the General Assembly to	
carry out the tasks specified in their approved work charters/bylaws, such	
as the Audit Committee, the Nominations and Remuneration Committee,	
the Executive Committee, and any committee formed by the Board in the	
future .	
Bonuses Amounts, allowances, profits, and the like, periodic or annual	
bonuses related to performance, long or short-term incentive schemes, and	1
any other in-kind benefits except for the reasonable actual expenses and	
fees spent by the company in order to enable the members of the Board of	
Directors to carry out their duties.	
Independent Board Members Any non-executive board member who	
enjoys complete independence in his position and decisions and none of	
the matters that affect the independence stipulated in Article 20 of the	
Corporate Governance Regulations of the Capital Market Authority apply	
to him.	
3.1 Ownership and preservation of the document	
The Board of Directors through the Remuneration and Nomination	
Committee shall review the remuneration policies on a periodic basis.	
The policy is reviewed periodically and modified based on one of the	
following reasons:	
• Changes in local laws and regulations and/or regulatory procedures.	
• Changes in the standards / guidelines issued by the regulatory authorities	5.
• Any other changes that may affect this policy.	
4.1 Distribution	
The initial version of this policy is kept by the Board Secretary. The policy	y
must be accessible to all parties to whom it applies through the company's	
website.	

nd practical experience of the company, so that they can perform their tasks and uties professionally and efficiently, which contributes to improving the performance f the company and achieving the interests of its shareholders.

	2.1 Principles, structure and limitations	Second: the remuneration controls of the members of the board of directors and the
.	1. Members of the Board of Directors and members of the Board	committees emanating from it:
a a man mail 4 4 a a a	Committees of the Company have the right to an annual bonus in	
1 2 Principles	accordance with Articles No. 20 of the Company's Articles of Association	-
structure and	and in accordance with the relevant laws and regulations.	are entitled to receive an annual bonus in accordance with the company's bylaws and
limitations	2. The remuneration and compensation structure of the members of the	in accordance with the relevant bylaws and regulations.
2.2 Payment	Board of Directors and its committees must be:	
2.3 Other	a. Consistent with the company's strategy and objectives.	2- the structure of remuneration and compensation of members of the board of
	B. It aims to encourage board members to achieve the success and	directors and its committees should
	development of the company in the long term, for example by linking the	consider the following:
	variable part of the bonuses to performance in the long term.	
	c. Fair and appropriate in view of the responsibilities of the members, and	A. Be consistent with the company's strategy and objectives and be
	the procedures and actions carried out by the members in the company.	commensurate with the nature of the company's business, activity, size, and degree of
	Dr . It is based on tasks and responsibilities, educational qualifications,	risk.
	work experience, skills, and level of performance.	P. Encouraging board members to achieve the success and long-term development of
	H. A motivating factor for existing members and attracting new members	the company, for example, by linking the variable part of bonuses to long-term
	with the required experience and qualifications to enhance the company's	performance.
	ability to achieve its goals.	C. Its fairness and appropriateness in view of the responsibilities of the members, the
	And the. It must be commensurate with the nature of the company's	procedures and the work assigned to them.
	business, its activity, its size and the degree of its risks.	Dr. Considering the practices of other companies in terms of determining bonuses, and
	g. Taking into account the practices of other companies in terms of	avoiding the disadvantages caused by such comparisons that lead to an unjustified rise
	determining rewards, and avoiding the disadvantages resulting from these	in bonuses and compensations.
	comparisons, which lead to an unjustified increase in rewards and	3- the remuneration must be based on the recommendation of the remuneration
	compensations.	and Nominations Committee of the board of directors in preparation for presentation
		to the General Assembly and be included in the annual report of the board of directors.
	3. The remuneration shall be based on the recommendation of the	4- the structure of remuneration and value limits for members of the board of
	Nominations and Remuneration Committee and shall be presented by the	directors and its committees should be reviewed periodically, including all or some of
	Board of Directors to the General Assembly and included in the annual	the following:
	report of the Board of Directors.	A. The amount of the bonus for membership.
	4. The remuneration structure and value limits for members of the Board	
	of Directors and its committees must be reviewed periodically, including	P. Bonuses for attending sessions.
	all or some of the following:	
	a . Bonus amount for his membership.	C. Additional allowances (moving expenses / daily allowance) for members of the
	B. Bonuses for attending sessions.	board of directors who reside outside the venue of the meeting.
	c. Additional allowances (transportation expenses / daily allowance) for	Dr. Variable fees / allowances based on company and board performance - applicable
	members of the Board of Directors who live outside the venue of the	only to board members.
	meeting.	
	Dr . Variable fees / allowances based on the performance of the company	5 - the members of the board of directors and its committees must be compensated for
	and the Board of Directors - only applicable to members of the Board of	their actual expenses incurred in attending meetings, including travel and

T	Directors.	accommodation expenses, or replaced by the company's arrangement for the member;
		in accordance with the company's travel policy and according to its highest executive
		officer (CEO), limited to business class travel (preferably national carrier),
		accommodation in a 5-star hotel in addition to the meeting must be held in a city other
		than the current residence of the member.
		6- if it is decided that the remuneration of the members of the board of directors
	-	will be part of the profits, then after deducting the reserves prescribed by law, and $\frac{1}{2}$
		after dividends are distributed to shareholders not less than (5%) of the company's
		paid-up capital, no more than (10%) of the rest of the net profit will be allocated to a
		bonus to the board of directors, and the rest will then be distributed to shareholders as
	5. In the event that it was decided that the remuneration of the members of	an additional share in the profits.
	he Board of Directors should be part of the profits, after the	
	aforementioned, no more than (10%) of the remainder shall be allocated to	· · · ·
		of the company's profits or be based
		directly or indirectly on the company's profitability.
	loes not exceed five hundred thousand rivals annually), and the remainder	
		8- Different amounts of fixed and variable bonuses may apply to members to
-		reflect members ' experience, skills, independence, number of meetings attended,
	7. The remuneration of the independent members of the Board of Directors	-
	shall not be a percentage of the company's profits or be based directly or	9- based on the proposal of the remuneration and Nominations Committee, the
		board of directors should develop the necessary mechanisms for the annual evaluation
		of the performance of the board of directors, its members and committees, using the
	•	key performance indicators related to the extent of the company's profits, the quality
		of risk management, the effectiveness of internal control systems and other conditions
		to identify weaknesses and strengths and propose a solution to them in the interests of
		the company. The performance evaluation procedures should be documented,
	-	disclosed, and clearly stated to the board members and interested parties.
	Directors, its members and its committees, using key performance	10- the remuneration of the members of the board of directors and committees
		shall be processed by the secretary of the board of directors and payments shall be
		processed according to the approved powers delegation Matrix.
	control systems and others, provided that weaknesses are identified. points	
c		board of directors, are entitled to receive remuneration from the date of their joining
		according to the term of their membership.
1	10 . Performance appraisal procedures must be documented, disclosed and	12- fixed and variable annual bonuses (if any) should be paid to the members of
c	•	the board of directors only after the approval of the General Assembly on the item of
c	concerned with the appraisal.	members ' bonuses.
		13- bonuses for attending sessions, travel expenses for meetings of the board of
	•	directors or its committees are settled on a quarterly basis or earlier at the request of
1	1. The remuneration of the members of the Board of Directors and	the member.

committees shall be processed by the Secretary of the Board of Directors	14- in the event of the retirement of a member of the board of directors or
and the payments shall be processed according to the approved delegation	committees or the expiration of the term of membership, any of them is entitled to
of authority matrix.	receive his annual bonus on a pro rata basis according to the number of days spent on
2. Members are entitled to receive remuneration from the date of their	the board of directors / or on the committees.
joining the Board of Directors or the Committee (according to the decision	15- if it turns out that the bonus paid to any member of the board of directors was
of the Board of Directors) according to their membership period.	based on incorrect or misleading information contained in the annual report of the
3. Fixed and variable annual remunerations (if any) shall be paid to the	board of directors, the member of the board of directors must return this bonus. Also,
	if the bonus is not paid and the existence of incorrect or misleading information is
Assembly on the annual report of the Board, including those	proved, the board of Directors may stop its disbursement.
remunerations.	16- in the event that a member of the board of directors or a member of one of
4. Remuneration for attending sessions (if any) and travel expenses related	the committees performs any action that affects his legal capacity, such as dishonesty,
to the meetings of the Board of Directors or the meetings of committees	forgery, violation of laws and regulations in the kingdom of Saudi Arabia, or fails to
	fulfill his duties and responsibilities to the detriment of the company, the company has
or earlier at the request of the member.	the right to claim compensation for any damage caused to it as a result.
5. In the event of the resignation of a member of the Board of Directors /	17- if the General Assembly decides to dismiss any member of the board of
member of a committee arising from the Board of Directors or the	directors for not attending three consecutive meetings for no legitimate reason, the
termination of his membership, he is entitled to obtain his annual	member is not entitled to receive any remuneration for the period beginning from the
remuneration on a proportional basis according to the number of days he	date of the last board meeting he failed to attend, and he must return any remuneration
spent in the Board of Directors / committee arising from the Board of	he may have received for that period.
Directors.	
6. If it appears that:	18- in the event that one of the members of the board of directors or its
a. The remuneration paid to any member of the Board of Directors was	committees performs specific additional tasks
based on incorrect or misleading information presented to the General	or works that exceed or differ from the work of the usual member, the member may
	receive an additional fee for this; provided that prior approval is obtained from the
member of the Board of Directors must return this remuneration.	General Assembly, and this fee does not fall within the scope of the maximum
B. In the event that a member of the Board of Directors performs any	bonuses paid to members as mentioned in paragraph (6) of this clause, and subject to
behavior that affects his legal capacity, such as breach of trust, forgery,	the disclosures mentioned in Clause V of this policy.
violation of laws and regulations in the Kingdom of Saudi Arabia or in any	
other country, or fails to fulfill his duties and responsibilities in a way that	
causes damage to the interest of the company, the company has the right to	
claim compensation for any damage or for other costs incurred by the	
Company as a result of such action.	
7. If the General Assembly decides to terminate the membership of any	
member of the Board of Directors as a result of not attending three	
consecutive meetings without a legal reason, then this member is not	
entitled to receive any remuneration for the period starting from the date of	
the last meeting of the Board of Directors that he failed to attend, and he	
must return any remuneration received for that period.	
8. If the remuneration approved for a member of the Board of Directors or	

its sub-committees is based on inaccurate information or wrong results,	
then the case is referred to the Board of Directors to take the appropriate	
decision regarding it, and the remuneration is stopped or refunded.	
3.2 Other Entitlements	
1. In the event that a member of the Board of Directors or its committees	
undertakes specific tasks (technical, administrative and advisory work)	
that are additional to the regular work of the members of the Board of	
Directors and/or committee, this member has the right to obtain additional	
fees for these tasks, provided that the prior approval of the General	
Assembly of the company is obtained	
2. These fees do not fall within the scope of the maximum rewards paid to	
members as stated in Clause No. (6) of Section 2.1 above and are subject	
to the disclosures mentioned in Section V.	
3. The financial amounts for the additional specific tasks (technical,	
administrative and advisory work) provided to the independent members	
of the Board of Directors must be verified in accordance with Article 20	
(c) (8) of the Corporate Governance Regulations issued by the Capital	
Market Authority and related procedures and in accordance with the	
company's conflict of interest policy.	
Omitted in the proposed text for revision again	
3. Executive management	Third: Executive management remuneration controls:
1. Based on the recommendation of the Nominations and Remuneration	1- the board of Directors, based on the recommendation of the remuneration and
Committee, the Board of Directors determines the remuneration of the	nominations committee, determines executive management bonuses, considering the
executive management, provided that it is in accordance with the	following:
following principles:	A. It is consistent with the company's strategic goals, motivating to achieve
a. That the rewards and compensations be compatible with the company's	them, and enhancing the company's ability to develop and sustain its business. And to
strategic objectives, and a factor to motivate the executive management to	be attractive to attract executives with competence and scientific and practical
achieve those goals, and enhance the company's ability to develop and	experience.
sustain its business.	P. Its suitability for the nature of the company's business, activity and size, and the
B. To be appropriate to the nature of the company's business, its activity,	required skills and experience.
its size, and the required skills and experience.	C. Not to cause any conflict of interest that would adversely affect the company's
c. To enable the company to attract executives with capabilities, skills and	
qualifications necessary to enable the company to achieve its objectives.	2- the remuneration and nominations committee recommend annually the job
Dr. Not to cause any conflict of interest that would negatively affect the	grades, the salary structure, the annual remuneration package, and the bonus increase
interest of the company and its ability to achieve its objectives.	plan, approved by the board, including all or some of the following:
	A. Basic salary.
-	P. Allowances such as housing allowance, transportation, children's education/tuition
bonus increase plan, and the Board approves it, including all or some of	fees, telephone, and others.
the following:	C. Insurance benefits.
pic tonowing.	C. Insurance denemos.

a . basic salary.	Dr. A reward related to p	performance evaluation	on.	
B. Allowances such as housing allowance, transportation, children's	E. Short-term/ long-term	incentive plans base	d on approved program	ms. And. Other
education/tuition fees, telephone and others.	items that the board may	deem appropriate.		
c. Insurance benefits.	3- the board of Dir	rectors shall establish	criteria for the perfor	mance of executive
Dr . Reward linked to performance appraisal.	management consistent v	with the company's ob	pjectives and strategie	s, including
H. Short/long term incentive plans based on approved programmes.	reviewing and evaluating	g the performance of o	executive managemen	t using key
And the. Other items that the Board of Directors may deem appropriate.	performance indicators r		-	
• • • •	goals, the quality of risk			
executive management that are consistent with the company's objectives	systems, etc.	U		
and strategy, including reviewing and evaluating the performance of the		on of each employee o	of the executive depart	tment may vary
	and vary depending on th	1.		
extent to which the company's strategic objectives are achieved, the quality				
of risk management, the effectiveness of internal control systems, and so			loyee of the executive	
	based on incorrect or mis		-	-
4. The rewards of each employee in the executive management may vary	directors, to stop the dist	-		to and courd of
depending on the results achieved during the year under review and	-		ays adhere to the conf.	lict_of_interest
	policies and the company	•	•	net-or-interest
5. If the remuneration approved for any employee in the executive	poneres and the company	y s code of conduct af	la disclosure.	
management is based on inaccurate information or wrong results, the case				
is reported to the Board of Directors, and accordingly the remuneration is				
stopped or refunded.				
6. The executive management must adhere at all times to the company's				
conflict of interest policies and the company's code of conduct and				
disclosure.				
5. Rewarding the members of the Board of Directors and its committees,	Fourth: remuneration of			its committees and
	the secretary/ secretaries			
According to Article (20) of the Company's Articles of Association and	1- the annual remunerati			
Article (76) of the Companies' Law, the remuneration of the members of	committees and the secre			
=	a specific amount, attend		-	
	percentage of net profits			
or more of these benefits may be combined. The remuneration of the	exceed what is stipulated	l by the company's by	laws and regulations	and the company's
	bylaws, and all this is lin	•		
1. The remuneration of the members of the Board of Directors and its sub-	Nominations Committee	of the board of direct	tors in preparation for	submission to the
committees shall consist of a specific amount and an attendance allowance	General Assembly for ap	pproval, and the detail	ls of this annual remu	neration according
for the sessions or expenses, provided that it does not exceed what is	to the following table:			
stipulated in the Companies Law, its bylaws, and the company's Articles		-		
of Association, as follows:	Annual bonus item	Remuneration of	The additional	Rewarding
A) The allowance for attending one session is (3,000) riyals		members (including	remuneration of the	secretaries
b) An additional allowance (travel and transportation) for those outside the		the chairman) SAR	chairman SAR	

city of the meeting location (2,000) rivals				<i>a</i> + a
C) An annual amount for one member (200,000) riyals				SAR
d) Reward linked to profits: A specific percentage of the net profits	Board of directors	200,000	None	45,000
determined according to the recommendation of the Remuneration and		·		
Nominations Committee in the event that the company achieves profits	Audit committee	100,000	20,000	25,000
after fulfilling the statutory conditions and requirements, taking into	Executive committee	100,000	20,000	25,000
account Paragraph (b) of Article 4 of the regulatory controls and	Remuneration and	100,000	20,000	25,000
procedures issued in implementation of the Companies Law.	Nominations Committee			
e) An annual amount of 30,000 riyals for the secretary of the council	Any future committee	Not exceeding 100,000	Not exceeding 20,000	Not exceeding
f) An annual sum of 20,000 riyals for the secretariat of the committees	determined by			25,000
g) The remuneration of committee members shall be according to what is	recommendation of the			
indicated in the work regulations of the concerned committee, and if it is	remuneration and			
not specified in the relevant regulations, then it shall be 60 thousand.	Nominations Committee			
SAR per member.	and approved by the			
2. This remuneration may be of varying amount and in the light of a policy				
issued by the Remuneration and Nominations Committee and approved by		c :	·· · · (2.000) ·	
the Assembly. The annual report of the Board of Directors to the General	2- the attendance allowar			
Assembly of Shareholders must include a comprehensive statement of all	limited to members of th		•	
that the members of the Board of Directors received during the fiscal year	3- an additional allowand	-		
in terms of remunerations, expenses allowances, and other Benefits, and it	the city of the seat of the		to $(2,000)$ rights, or rej	placed by the
should also include a statement of what the members of the Board have	company arranged for th 4- if it is decided that the		members of the board	of directors will
received in their capacity as workers or administrators, or in return for	be part of the profits, after			
technical, administrative or consulting work (if any).	dividends are distributed	-		
	capital, no more than (10			
	the board of directors, an		-	
	additional share in the pr		custifuted to sharend	Siders as an
4. Disclosures	Fifth: disclosure	01113.		
1. The Board of Directors shall disclose in its annual report the		ort submitted to the (General Assembly, the	board of
remuneration policy and how to determine the remuneration of the	Directors is obliged to di		•	
members of the Board of Directors, its committees and the executive	and how to determine the			
management in the company.	committees and the exec			
2. Disclosure shall be made in a clear, transparent and detailed manner.	appendix attached to this	-		
3. The Board of Directors' report shall separately specify the rewards and	governance regulation is	· · ·		· · · · I · · · ·
compensations paid for each of the following:		• •	eparately determine the	e bonuses and
a . Board of Directors.	compensations paid to th			
B. Members of committees emanating from the Board of Directors.	committees emanating fr			
c. Four of the company's senior executives who received the highest	received the highest bon			
rewards, including the CEO and chief financial officer.	Financial Officer. 3- the	disclosure should inc	lude the bonuses grant	ed to the members

	-
amounts, benefits, or benefits, whatever their nature or name, and if the	of the board of directors, its committees, and the executive management, directly or indirectly, without concealment or misrepresentation, whether amounts, benefits, or advantages, whatever their nature and name, and if the benefits are shares in the company, then their input value is the market value at the maturity date. 4- the report of the board of Directors shall disclose the benefits paid to the members of the board for carrying out any executive, technical, administrative, or consulting work or carrying out additional work (if any), an indication of the number of board meetings and the number of Sessions attended by each member from the date of the last General Assembly meeting, and any material deviations from the remuneration policy. 5- all other disclosure requirements must be complied with in accordance with the company's disclosure policy.
 6. Board of Directors report 1. The annual report of the Board of Directors to the General Assembly shall include details of the policies related to remuneration and the mechanisms for determining them, and what the members of the Board of Directors received during the fiscal year in terms of remuneration, expenses allowance and other benefits, and the amounts and financial and in-kind benefits paid to any of them for any work or position. Executive, technical, administrative or advisory, if any, and it should also include a statement of the number of council sessions and the number of sessions attended by each member from the date of the last meeting of the General Assembly. 2. The remuneration of the independent members of the Board of Directors shall not be a percentage of the company's profits or be based directly or indirectly on the company's profitability. 	Sixth: annual report of the board of directors The annual report of the board of directors to be submitted to the General Assembly shall include details of the remuneration policies and the mechanisms for determining them, and shall contain a comprehensive statement of all the remuneration, expenses allowance and other benefits received by the members of the board of directors and committees during the financial year, as well as a statement of what the members of the board received as employees, administrators, counterpart of technical, administrative or consulting work (if any) and shall also include a statement of the number of meetings of the board and the number of meetings attended by each member from the date of the last meeting of the General Assembly
Seventh / appendices Appendix 2: Remunerations of committee members and the secretary of the board	 VII / Appendices Appendix 2: Remunerations of committee members and the secretary/secretaries of the council and committees Replacing the word secretarial in the committees wherever it appears in the appendices to be the secretary/secretaries